

DONETSK OBLAST
DEVELOPMENT STRATEGY
FOR THE PERIOD UNTIL





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DEAR RESIDENTS OF DONETSK OBLAST!

Here is a document that defines the strategic priorities for the development of Donetsk Oblast for the next 7 years.

This strategy is not just a list of key goals and objectives. It is a system of values that will be adhered to by regional and local authorities in making managerial decisions.

At the centre of this system is a human with his needs and desire for a prosperous, comfortable, safe life. Moreover, we place special emphasis on the preservation, development and return of human potential of our region.

To do this, we need to restructure the economy on an innovative and entrepreneurial basis, further upgrade

the infrastructure, improve the quality of life, address environmental and security issues.

We have gone through a long, difficult but extremely important and society consolidating process of assessing opportunities, prioritizing issues, identifying directions and discussing them with a wide range of stakeholders.

There is no less difficult work ahead – to implement these ideas. And we will do our best to make it comprehensive, transparent and understandable for each of you.

DEVELOPMENT TEAM
of Donetsk Oblast State
Administration, Regional
Military-Civil Administration

INTRODUCTION

The Donetsk Oblast Development Strategy for the period until 2027 (hereinafter – the Strategy) is developed pursuant to the Law of Ukraine "On Principles of the State Regional Policy", in accordance with the Procedure for developing regional development strategies and action plans for implementation thereof, monitoring and evaluation of implementation of these regional strategies and action plans, approved by Resolution of the Cabinet of Ministers of Ukraine No. 932 dated November 15, 2015 (as amended).

Organizational aspects of preparation of the Strategy are determined by ordinance of the Chairman of the Regional State Administration, Head of the Regional Military-Civil Administration No. 65/5-19 dated January 24, 2019 "On Development of the Donetsk Oblast Development Strategy and an Action Plan for Implementation thereof" (as amended).

The Strategy was based on proposals of working groups working in the strategic areas "Economic development and employment of the population", "Improvement of the communities' capacity to provide high-quality services to the population", "Human development" and "Building a safe society" – over 150 people in total representing government authorities, local self-government bodies, research institutions, business, expert community and civil society.

The priorities of the Strategy are determined taking into account the opinions and views of people of the region. To determine them, a survey was conducted on the problems and areas of development of Donetsk region, as well as the strategic vision of the region for the period exceeding the term of the Strategy. Direct discussions on the draft Strategy took place in the cities of Kramatorsk, Pokrovsk, Mariupol, as well as in the Lyman Territorial Community.

The Strategy takes into account the main state priorities of regional development for the long term, which are defined, in particular:

- by Decree of the President of Ukraine No. 722/2019 dated September 30, 2019 "On the Sustainable Development Goals of Ukraine until 2030" and the National Report "Sustainable Development Goals: Ukraine";
- sectoral strategic documents of state planning, including the National Transport Strategy of Ukraine for the period until 2030, approved by Ordinance of the Cabinet of Ministers of Ukraine No. 430-p dated May 30, 2018; Energy Strategy of Ukraine for the period until 2035 "Security, Energy Efficiency, Competitiveness", approved by Ordinance of the Cabinet of Ministers of Ukraine No. 605-p dated August 18, 2017; Innovative Development Strategy for the period

until 2030, approved by Ordinance of the Cabinet of Ministers of Ukraine No. 526-p dated July 10, 2019; Basic Principles (Strategy) of the State Environmental Policy of Ukraine for the period until 2030, approved by Law of Ukraine No. 2697-VIII dated February 28, 2019, etc.

The main principles of the Strategy are: (1) respect for the priority of human rights and freedoms, (2) promotion of inclusiveness and gender equality in the system of public services, (3) introduction of approaches to sustainable and balanced development. The Strategy is based on the smart specialization, which provides an innovative focus and narrow specialization in priority areas of the regional economy. The strategic, operational goals and objectives set out in the Strategy are aimed at achieving the Sustainable Development Goals of Ukraine by 2030.

The Donetsk Oblast Development Strategy for the period until 2027 was developed by the Donetsk Oblast State Administration with the organizational and methodological support of the UN Recovery and Peacebuilding Programme, which is implemented by four UN agencies: the United Nations Development Programme (UNDP), the UN Entity for Gender Equality and the Empowerment of Women (UN Women), the United Nations Population Fund (UNFPA) and the Food and Agriculture Organization of the United Nations (FAO):



We would like to express special thanks for the active participation in the activities of working groups to:



Donetsk Local Self-Government
Development Centre



USAID Project "Economic Support for Eastern Ukraine"



Donetsk Chamber of Commerce and
Industry



Institute of Industrial Economics of the
National Academy of Sciences of Ukraine



Institute of Economic and Legal Research
of the National Academy of Sciences of
Ukraine



Mariupol State University



DONETSK REGION TODAY

GEOGRAPHY AND NATURAL RESOURCES

DONETSK OBLAST

Situated: in the south-eastern part of Ukraine.

Borders on: Luhansk, Kharkiv, Dnipropetrovsk and Zaporizhzhia oblasts. In the east – with the Russian Federation. In the south, the region is washed by the waters of the Sea of Azov.

Length of the territory: from north to south – 240 km, from west to east – 170 km.

Total area of the region is 2,651.7 thousand hectares or almost 4.4% of the area of Ukraine.

Fig. 1 — Donetsk Oblast on the map of Ukraine



Number of administrative-territorial units of Donetsk Oblast	
Administrative-territorial units	Number
Raions	18
Cities of regional significance	28
Districts in cities	21
Cities of raion significance	24
Urban-type settlements	131

According to the Prospective Plan (page 11) for the formation of the territorial communities in Donetsk Oblast, approved by the ordinance of the Cabinet Ministers of Ukraine of 8 September 2015 (as amended), 66 territorial communities are expected to be created in the region (of which 46 communities – in the government-controlled areas and 20 communities – in the temporarily occupied territories).

As of 01.01.2020, 13 territorial communities were formed in the oblast, including 6 urban, 2 settlement and 5 rural communities.

The territorial communities formed cover 18% of the region's territory, including the temporarily occupied part of it. They are home to about 236 thousand persons.

Fig. 2 — Prospective Plan for the formation of the territorial communities in Donetsk Oblast

NATURAL RESOURCE POTENTIAL

Landscape: forest-steppe physical-geographical zone (Donetsk ridge in the north, Azov upland in the south).

Mineral raw material base: one of the most diversified and developed in Ukraine; there are 399 coal deposits, 37 methane deposits, 235 non-metallic mineral deposits, etc.

Nature reserve fund: as of 01.01.2019, 148 protected objects with an actual area of 97.3 thousand hectares have been created and declared; the level of protection is 3.67% of the region's territory.

Water resources: 246 rivers with a total length of 5,410 km (1% of the total number of rivers in Ukraine); access to the Sea of Azov in the south of the region.

Forest fund: as of 01.01.2019 is 204.1 thousand hectares, of which more than 70% are of artificial origin. The structure of forests is formed by 51% of oak plantations, by 25% – pine plantations.

Flora and fauna: There are more than 25 thousand species of animals of various systematic groups (including 24 thousand invertebrates) and 1,930 species of vascular plants.

POPULATION

At the beginning of 2019, 4,153.0 thousand persons permanently lived in Donetsk Oblast (9.9% of the total population of Ukraine)¹.

Residents of the settlements controlled by the government of Ukraine make up 46% of the region's population or 1,909.4 thousand persons².

Of them³:

- 1.0 million persons are women;
- 0.9 million persons are men

The population density is 157 persons per 1 km² (the average in Ukraine is 69.3 persons per 1 km²).

90.7% of the population live in urban settlements (on average in Ukraine – 69.3%).

In the territory of the oblast controlled by the Ukrainian government, 52% of residents live in 6 cities of regional significance: Mariupol (461.4 thousand persons), Kramatorsk (186.8 thousand persons), Sloviansk (114.2 thousand persons), Bakhmut (74.7 thousand persons), Pokrovsk (74.2 thousand persons) and Kostiantynivka (70.8 thousand persons).

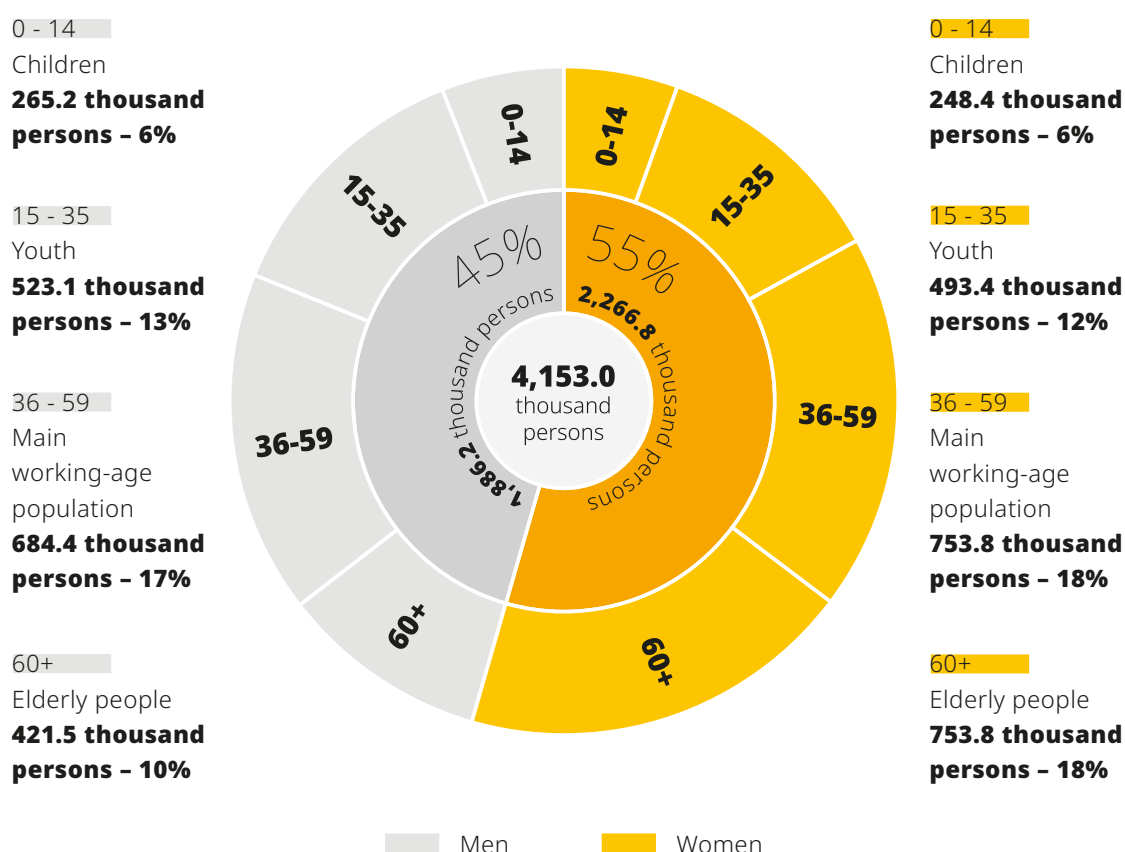
The most populated is Bakhmut raion with a population of 106.3 thousand persons.

¹ According to the State Statistics Service of Ukraine

² According to the Donetsk Oblast State Administration

³ According to the estimates of UN Women

Fig. 3 — Gender and age structure of the permanent population of Donetsk Oblast as of 01.01.2019



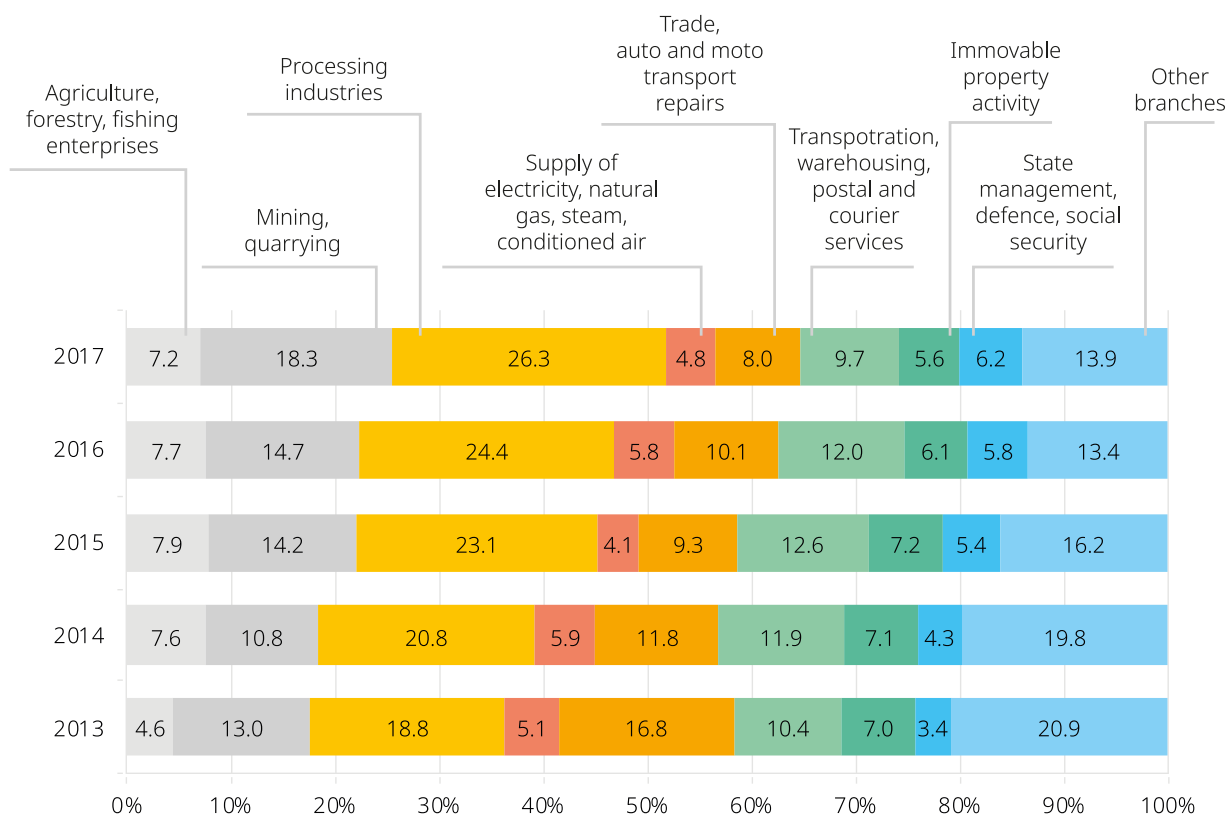
ECONOMY

The economy of Donetsk Oblast is characterized by a high level of industrialization: in 2017, the share of gross value added created in industry amounted to almost 39% of the gross regional product and about 50% of the total gross value added of the region.

During 2018, there were 1.4 thousand industrial enterprises (or 3.1% of the to-

tal number of industrial enterprises of Ukraine) in the Donetsk Oblast (excluding the part of the temporarily occupied territory), including 22 large enterprises, which account for almost 85% of the sold industrial products in the region, 52% of workers employed in the regional industry, as well as 63% of labour remuneration for workers in this industry.

Fig. 4 — Dynamics of the structure of the Donetsk Oblast's economy in terms of gross value added, percentage



THE PLACE OF INDUSTRY IN THE ECONOMY OF DONETSK OBLAST IN 2018

49%	—	employed population	—	175 thousand persons
71%	—	sold products	—	340.1 billion Hryvnias
99%	—	export of goods	—	4.8 billion US dollars
59%	—	revenues from taxes and levies	—	17.6 billion Hryvnias

The structure of the industrial complex is dominated by the mining industry, metallurgy, coke production and energy

sector, which in 2018 accounted for more than 87% of the sold industrial products.

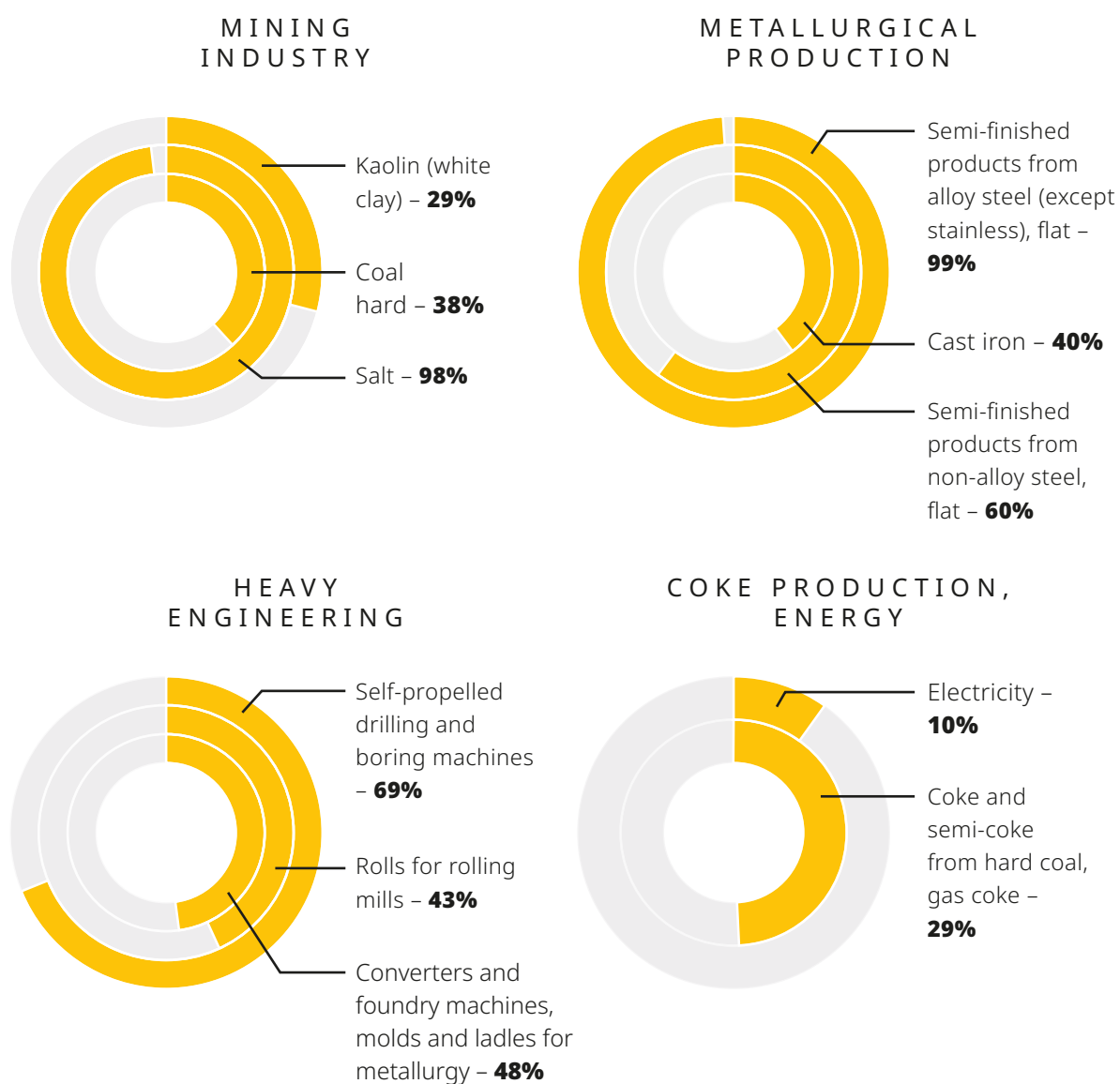
The areas of the region's industrial specialization in the extractive industry are the extraction of salt, coal and white clay.

In the field of mechanical engineering, the region specializes in the production of

equipment and facilities for the metallurgy and mining industries.

The main types of metallurgical products manufactured in the region are cast iron, steel and steel semi-finished products.

Fig. 5 — The place of Donetsk Oblast in the national production of certain types of industrial products in 2018



Despite the industry-oriented structure of the economy of Donetsk Oblast, the agricultural sector is a significant segment, the importance of which is constantly growing. In the period

2012-2017, the share of agriculture in the gross value added of Donetsk Oblast almost doubled and at the end of 2017 amounted to 7.2%.

THE PLACE OF THE AGRICULTURAL SECTOR IN THE ECONOMY OF DONETSK OBLAST IN 2018

3.5%	—	number of business entities	—	2.1 thousand entities
5.2%	—	employed population	—	8.7 thousand persons
2.3%	—	sold products	—	1.2 billion Hryvnias

As of 01.01.2018, the agricultural production in the region provided 1.3 thousand enterprises (2.7% of the number in Ukraine) that used 730.0 thousand hectares of agricultural land and produced about 2.5% of agricultural products of Ukrainian enterprises.

The structure of agricultural products of the region is traditionally dominated by crop products: in the period 2010-2017,

its share increased from 60.7% to 65.2%. Specialization – growing of cereals (winter and spring wheat, corn) and industrial (sunflower) crops.

At the same time, the share of livestock remains one of the highest in Ukraine – 34.8% of agricultural products produced in the region in 2018 (on average in Ukraine – 26.3%). Agricultural enterprises mainly specialize in breeding pigs and poultry.

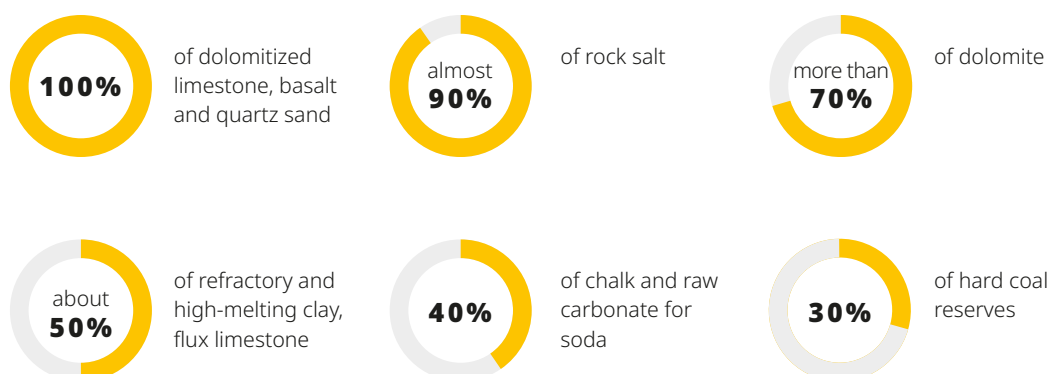
SWOT – ANALYSIS

S STRENGTHS

S1 HIGH CONCENTRATION OF NATURAL MINERAL DEPOSITS

According to the State Service of Geology and Subsoil of Ukraine, Donetsk Oblast (including the territory being temporarily

beyond control of the Ukrainian government) accounts for a significant part of all-Ukrainian mineral deposits, in particular:



S2 POWERFUL INDUSTRIAL AND ENERGY COMPLEXES WITH "RAW MATERIAL-PRODUCTION-SALES" CHAINS, AS WELL AS LEADING POSITIONS IN CERTAIN AREAS OF PRODUCTION

Donetsk Oblast ranks second among other regions in terms of industrial output (in 2018 – 283.9 billion Hryvnias).

The region has the most powerful "raw materials-production-sales" chains in the

metallurgy and energy industries:

- the only complex of generating and power supply enterprises of Donetsk Oblast (excluding the part of the temporarily occupied territory)

is represented by:

3 **TPP*** + 2 **CHP***

* TPP – thermal power plants

CHP – combined heat and power

- the metallurgy industry of the region (excluding the part of the temporarily occupied territory) is a complex of metallurgical, coking and refractory enterprises, including 5 metallurgical enterprises, 2 coking enterprises, 4 refractory enterprises and 1 enterprise for the supply of metallurgical fluxes.

4 operators of electricity distribution systems

33.9 **thousand km** of power transmission lines

S3 SIGNIFICANT RESOURCE BASE FOR THE DEVELOPMENT OF AGRO-INDUSTRIAL PRODUCTION

The territory of the region (including the temporarily occupied territory) accounts for 2.0 million hectares of agricultural land (almost 5% of agricultural land of Ukraine), of which 81% – arable land (in Ukraine – 78%), 14% – pastures (in Ukraine – 13%), that are characterized by high natural fertility (almost 71% of soils in the region – soils with a high and very high humus content).

In the field of pig breeding, Donetsk Oblast ranks 1st among other regions in terms of pig breeding, 2nd – in terms of their population.

The region has the potential for the development of vegetable and berry growing under cover, production of niche crops and livestock products, craft production of certain types of food.

S4 AVAILABILITY OF INDUSTRIAL SITES LOGISTICALLY ATTRACTIVE FOR THE CREATION OF INDUSTRIAL AND TECHNOLOGY PARKS

The Register of Industrial Parks of Ukraine includes 3 industrial parks with a total area of over 77 hectares: "Lymans-

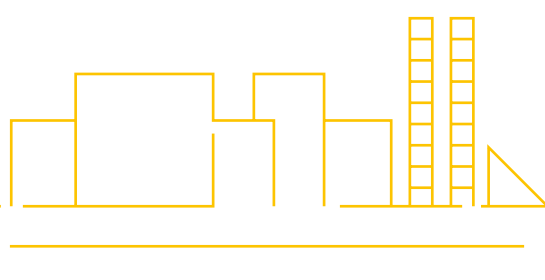
kyi" (Lymanska UTC), "Technocity" (Kos-tiantynivka), "AzovAquaInvest" (Mariupol).

In the territory of the region controlled by the Ukrainian government, there are

77 vacant plots attractive for investment, including:

60 Greenfield land plots with a total area of **451.5 hectares**

13 Brownfield land plots with a total area of **137.8 hectares**



4 vacant industrial developments with a total area of **0.5 hectares**

S5 CULTURAL HERITAGE, UNIQUE NATURAL AND RECREATIONAL POTENTIAL AS A BASIS FOR TOURISM DEVELOPMENT

In the territory of the region controlled by the Ukrainian government, there are:

- 5 resort settlements (Sloviansk, Sviatohirsk, as well as Yalta urban settlement, villages of Melekine and Urzuf of Pershotravnevyi raion);
- unique speleological sanatorium "Salt Symphony" (Soledar);
- historical and architectural complex "Holy Dormition Sviatohirsk Lavra" (Sviatohirsk Monastery – one of the three Orthodox monasteries that have the status of a lavra in Ukraine);
- 148 objects of the nature reserve fund with the area of 97.3 thousand hectares, including the Ukrainian

steppe nature reserve⁴; 2 national nature parks "Holy Mountains" and "Meotida"⁴; Botanical Garden of the National Academy of Sciences of Ukraine of national importance ; 6 regional landscape parks "Kleban-Byk", "Donetsk Ridge"⁵, "Meotida"⁴, "Kramatorskyi", "Zuivskyi"⁵ and "Slovianskyi Resort"; 82 reserves, 41 natural monuments, 12 protected tracts and 3 park monuments of garden and park art (as of 01.01.2019).

⁴ With some areas located in the temporarily occupied territories of the oblast

⁵ Located in the temporarily occupied territory of the region

S6 HIGH EDUCATIONAL LEVEL AND INTELLECTUAL POTENTIAL OF THE POPULATION

72.5% of the population of Donetsk Oblast has higher, incomplete higher

or vocational education (on average in Ukraine – 69% of the population).

S7 EXTENSIVE NETWORK OF HIGHER EDUCATION INSTITUTIONS

The network of higher education of Donetsk Oblast is represented by 50 institutions:

14 higher education institutions (academies, universities, institutes), including:

- State Higher Educational Institution "Donetsk National Technical University" (Pokrovsk);
- Donetsk National Medical University (Kramatorsk);
- Donetsk State University of Management (Mariupol);
- State Higher Educational Institution "Donbas State Pedagogical University" (Sloviansk);
- State Higher Educational Institution "Azov State Technical University" (Mariupol);
- Mariupol State University (Mariupol);
- Donbas National Academy of Civil Engineering and Architecture (Kramatorsk);

- Donbas State Machine-Building Academy (Kramatorsk);
- Industrial Institute of the State Higher Educational Institution "Donetsk National Technical University" (Pokrovsk);
- Horlivka Institute of Foreign Languages of the State Higher Educational Institution "Donbas State Pedagogical University" (Bakhmut);
- Azov Maritime Institute of the National University "Odesa Maritime Academy" (Mariupol);
- Donbas Institute of Technology and Management of the Academician Yurii Buhai International Scientific and Technical University (Kramatorsk);
- Private Higher Educational Institution "Donetsk University of Economics and Law" (Bakhmut);
- Educational and Scientific Professional and Pedagogical Institute of the Ukrainian Engineering and Pedagogical Academy (Bakhmut)

36 institutions of vocational education (colleges, technical schools).

S 8 SIGNIFICANT POTENTIAL FOR THE DEVELOPMENT OF THE CARDIAC SURGERY SYSTEM

According to the results of 2018, of 42 cardiac surgery centres of Ukraine represented in the Association of Cardiovascular Surgeons of Ukraine, CTPI "City Oncology Centre of Kramatorsk" ranks 10th in the number of performed stenting of coronary arteries.

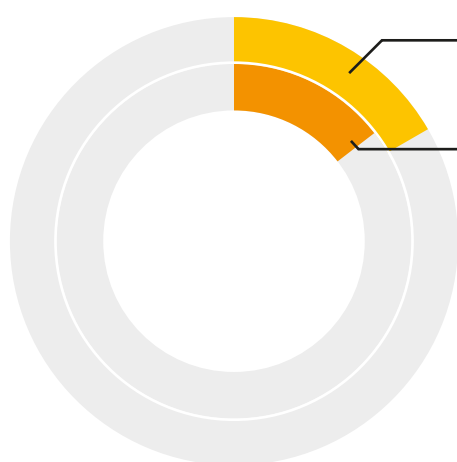
In the territory of Donetsk Oblast controlled by the Ukrainian government, 2 modern cardiac surgery centres were opened:

- Department of Cardio- and X-ray Vascular Surgery with 40 beds

(working 24/7 and under the "Stop-Heart Attack" Programme) with one of the most modern angiographs in Ukraine, Pediatric Surgery, as well as Outpatient Analysis at 18 dialysis outpatient places (based on CTPI "City Oncology Centre of Kramatorsk");

- Department of Interventional Cardiology and Endovascular Surgery (based on the CI "Mariupol City Ambulance Hospital").

S 9 STRONG TRADITIONS OF SPORTS TRAINING



16.8% of the population is involved in physical training and sports

(14.2% in Ukraine)

24.7 thousand persons

(7th place among the regions of Ukraine)
study at children's and youth sports schools and specialized children's and youth schools of the Olympic reserve, in the school of higher sportsmanship – 238 people (4th place)

Athletes of Donetsk Oblast won in national and international competitions in 2018 more than 3.0 thousand medals (including 1.2 thousand gold, 912 silver, 906 bronze medals).

526 medals, or 10% of the total number of medals won by Ukrainian athletes, were won in international competitions.

S10 ACTIVE YOUTH READY TO MATERIALISE IDEAS FOR CHANGES

There are 95 youth centres in the region (first place among other regions).

4 youth platforms (in Kramatorsk, Sloviansk, Kostiantynivka, Lyman City UTC)

and 25 youth councils were created.

According to the survey of young people conducted by the Youth Council of Donetsk in March 2019:

45.7%

take part
in public life

58.6%

have experience
of volunteer work

83.8%

ready to join the
existing youth
initiatives in their city

93.6%

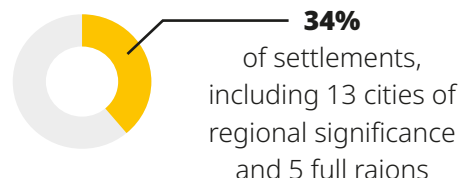
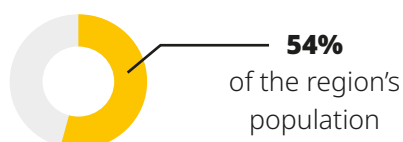
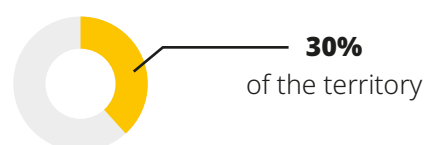
believe that young people
should participate in the
decision-making process
at the city, community and
regional levels

WEAKNESSES

W1 TEMPORARY OCCUPATION OF A PART OF THE REGION'S TERRITORY

According to estimates, the territory of the region temporarily beyond control

of the Ukrainian government, accounts for:



W2 NEGATIVE DEMOGRAPHIC TRENDS WITH DEEPENING OF GENDER IMBALANCE

During 2015-2018, the population of the region decreased by 131.4 thousand

persons, or 3.1%, including due to:

natural reduction
**by 84.4 thousand
persons**



migration reduction
**by 47.0 thousand
persons**



Outside the Donetsk Oblast, 889.4 thousand internally displaced persons from the Donetsk, Luhansk oblasts and the Autonomous Republic of Crimea were registered.

was 45.1 years; as of 01.01.2013 – 42.3 years; the average age of women is 47.7 years, men – 41.9 years.

- Mortality is on average 2 times higher than the birth rate.
- There is an aging population – the average age of the population of Donetsk Oblast as of 01.01.2019

- The demographic burden on people of working age is growing:

in 2017 – 676 persons of working age per 1,000 persons of working age

in 2013 – 603 persons.

W3 HIGH UNEMPLOYMENT RATE DUE TO DISPARITIES BETWEEN WORKFORCE SUPPLY AND DEMAND

48% of the respondents mentioned the lack of decent work and wages as one of the most acute problems in the development of Donetsk Oblast.

In 2018, the demand for skilled workers with tools exceeded the supply by 38%, workers in maintenance, operation and control of technological equipment – by 12%, the simplest professions – by 24%. The supply of legislators, senior civil servants, executive officers, managers exceeded the demand by almost 3 times.

In terms of unemployment, Donetsk Oblast ranks second among other regions – 14% in 2018 (in Ukraine – 8.8%).

There are significant disparities in the level of unemployment and wages by gender:

- the unemployment rate for men is 18.9%, for women – 8.3%;
- the ratio of women's to men's wages is 63.6%, which is the lowest figure in Ukraine.

The level of informal employment is significant – 12.5% of the total employed population.

W4 LACK OF QUALIFIED PERSONNEL IN THE MOST IMPORTANT SECTORS

According to the results of the online survey of employers conducted by the Donetsk Regional Employment Centre, there is an urgent need for:

- **workers** (drivers of vehicles, painters, electric welders, mechanics, electricians, seamstresses, etc.):

in the period 2014-2018, the number of graduates of vocational (vocational-technical) education institutions decreased by 28.4%;

although there are 45 vocational (vocational-technical) education institutions in the region (3rd place in Ukraine), the material and technical base of these institutions is outdated and does not allow to provide quality training of workers taking into account modern requirements;

- **specialists** (accountants, doctors, engineers, teachers, educators, lawyers, agronomists, etc.):

in health care facilities, the staffing of

doctors is 69% (deficit is 2.5 thousand persons), nursing staff – 83% (deficit is 2.0 thousand persons), paramedical staff – 89% (deficit is 926 persons);

in general secondary education institutions, there is an increase (from 13% to 16%) of teachers over 60 years old; there is an acute shortage of teachers who have a special (correctional) education to work in an inclusive form of education, as well as in the areas of tolerance pedagogy.

Addressing of the issue of staff shortages in budgetary institutions, public administration and local self-government bodies is complicated by the **lack of a regional training centre to improve the knowledge of employees.**

W5 COMPLEXITY OF TRANSPORT AND LOGISTICS CONNECTIONS

As a result of hostilities and the loss of control over a part of the region, key transport and logistics connections have been destroyed both within the region and with other regions and countries.

As a result:

- the road surface was significantly damaged as a result of an increase in the load on them from heavy, large, freight vehicles (including military equipment);
- the volume of cargo transportation by road in the period 2013-2018 decreased by a third, by rail – 2 times;
- the volume of passenger transportation by road (buses) in the period 2013-2018 decreased 5 times, by rail – 6 times;
- Mariupol Sea Commercial Port, which is one of the five leading ports of Ukraine, is losing opportunities for its activities: with a capacity of 18 million tons per year, the year 2018 ended with a figure of 5.9 million tons.

W 6 STRUCTURAL DEFORMATIONS OF THE EXISTING ECONOMIC SYSTEM

The key structural problems of the Donetsk Oblast economy are:

- predominant specialization of the industrial complex in the production of intermediate products with a low degree of processing of raw materials;
- reduction of the share of gross value added in the structure of gross regional product (from 83% in 2013 to 77% in 2017);
- significant depreciation of fixed assets of industrial enterprises (in particular, in the mining and metallurgical complex – up to 80%);
- significant energy intensity of the region's economy, which is based on the use of non-renewable energy sources (the share of alternative and renewable energy sources in the total electricity output in 2018 is 0.08%);
- significant dependence of the region's economy on foreign markets (the share of exports in the gross regional product in 2017 is 75%) (on average in Ukraine – 41%);
- low role of small and medium-sized enterprises in the economic development of the region (Donetsk Oblast has the lowest share of small and medium-sized enterprises in the volume of sold industrial products (goods, services) – 7.5% and 24.1%, respectively (on average in Ukraine – 19.2 % and 42.8% respectively);
- insufficient level of development of agricultural processing industries in the presence of demand and raw materials (70% of milk produced in the region is processed by enterprises of other regions; there are no enterprises for processing fruits and vegetables while providing 4% of the total fruit and berry production in Ukraine).

W 7 INCONSISTENCY OF THE EXISTING SCIENTIFIC, INNOVATION AND BUSINESS INFRASTRUCTURE WITH MODERN DEVELOPMENT NEEDS

The scientific and innovation system of the region is characterized by:

- underdeveloped innovation infrastructure of the cycle "idea – research – design – production – sales" (incubators, science parks, technology parks, etc.), as well as institutional support (organizational and legislative measures) for its sustainable development;

- reduction of the number of organizations engaged in research and development (in the period 2013-2018 – 3.7 times to 17 organizations);
- weak material and technical base of the existing scientific, research and educational institutions (in the period 2013-2018, the costs of research and development decreased by 29 times);
- significant reduction of the employees involved in research and development (in the period 2013-2018 – 42 times to 226 people);

In addition, the region has underdeveloped financial and business infrastructure, virtually no design organizations, which hinders the development of the construction industry.

W 8 NEGATIVE IMAGE OF THE REGION AT THE NATIONAL AND INTERNATIONAL LEVELS

The conduct of hostilities forms the perception of the Donetsk Oblast as a "warring region", which significantly reduces its investment attractiveness.

Against this background, the stereotypical perception of the region's residents as aggressive individuals prone to separating their region from Ukraine is also exacerbated.

W 9 W9 INFORMATION ISOLATION AND LOW PUBLIC AWARENESS (ESPECIALLY ALONG THE "CONTACT LINE")

The region is characterized by low public awareness of the positive achievements of the authorities, as well as success stories and best practices in the implementation of activities in the Donetsk Oblast, implementation of promising projects, implementation of national reforms.

The problem of information isolation of the population living along the line of

demarcation is especially acute. Thus, according to public estimates (Public Mission "Proliska"), more than 50,000 residents of Mariinka, Yasynuvata and partly Volnovakha raions do not have access to Ukrainian television and radio and are forced to watch only Russian TV channels, as well as channels from the temporarily occupied territories.

W10**SIGNIFICANT DISPARITIES IN THE SOCIO-ECONOMIC DEVELOPMENT OF TERRITORIES**

The difference in population between the most and least populated cities is almost 32 times (maximum in Mariupol (461.4 thousand persons), minimum in Novohrodivka (14.6 thousand persons), raions – 7 times (maximum in Bakhmut raion (106.3 thousand persons), minimum in Dobropillia raion (15.2 thousand persons)).

The difference in the average number of salaried employees in cities – 20 times (maximum in Mariupol (100.0 thousand persons), minimum in Novohrodivka (5.0 thousand persons), in raions – 8 times (maximum in Bakhmut raion (14.7 thousand persons), minimum in Dobropillia raion (1.8 thousand persons)).

The difference in the number of business entities in cities – 40 times (maximum in Mariupol (15.9 thousand entities), minimum in Novohrodivka (0.4 thousand entities), in raion – 8 times

(maximum in Volnovakha raion (2.3 thousand entities), minimum in Kostiantynivka raion (0.3 thousand entities)).

Disparities in the level of financial capacity in 2018 in the region controlled by the Ukrainian government are as follows: 5 cities of regional significance (36% of their total number), 10 raions (83%), as well as 3 united territorial communities (33% of the total number of communities that switched to direct inter-budgetary relations) were subsidized.

There are 39 small mono-functional cities in the region with a population of up to 50 thousand persons; they are home to 731.5 thousand persons, or 18% of the total population of the region (including in the territory controlled by the Ukrainian government – 24 small towns with a population of 408.0 thousand persons, or 22% of the population living in the controlled area).

W11**LACK OF EQUAL ACCESS OF THE POPULATION TO QUALITY SERVICES, INCLUDING DUE TO INSUFFICIENT LEVEL OF INCLUSIVENESS OF INSTITUTIONS PROVIDING THEM**

For residents of settlements, especially in rural areas, which are located far from the Administrative Service Centres, and settlements along the demarcation line, it is often not possible to obtain conveniently quality administrative and social services. There are no remote jobs for administrators

and social workers, and there is a low level of public awareness of opportunities and places to receive services.

Currently, many newly formed local communities mostly support the old system of social services.

W12 W12 HIGH EXTENT OF WEAR
OF THE COMMUNAL INFRASTRUCTURE
AND HOUSING STOCK

The degree of wear of water supply networks is 72%, sewage – almost 70%. More than 50% of water and sewage networks are in an emergency and dilapidated condition.

Losses in water supply networks reach 13%.

There is a progressive tendency to reduce the quality of services, there is a water supply "on schedule", emergency water outages and more.

The main part of communal residential buildings has physical wear and tear of 41% to 80% and more (57.9% of the total area). About 80% of housing needs repair.

Almost 5.3 thousand persons live in houses (3.1 thousand houses) belonging to the dilapidated housing stock (6.8% of the total number in Ukraine) and to the emergency housing stock (1.6 thousand houses, or 9.5%).

W13 LACK OF AN ALTERNATIVE SOURCE
OF WATER SUPPLY FOR THE POPULATION
AND INDUSTRIES (ESPECIALLY ALONG THE
"CONTACT LINE")

The main source of centralized drinking and technical water supply in the region is the Siverskyi Donets-Donbas canal, which provides more than 94% of the regional water consumption. Also important for water supply is the Second Donetsk water pipeline – an inter-district water pipeline designed for pumping drinking water into low-water regions of the northern part of the Donetsk Oblast. These facilities were built in the 1950s and need urgent reconstruction and replacement of equipment.

At the same time, water supply to the cities of Mariupol, Toretsk, Marinka, Krasnohorivka, Avdiivka is carried out through the occupied territory. The conduct of hostilities leads to significant damage and long periods of lack of centralized water supply in these settlements.

W14 LACK OF A COMPREHENSIVE THREE-TIER HEALTH CARE SYSTEM

All health care facilities of the III level of medical care, which have the capacity to serve 350 thousand persons and more, remained in the temporarily occupied territory of Donetsk Oblast.

As a result, the population of the Donetsk Oblast, which is controlled by the Ukrainian government, is unable to receive tertiary (highly specialized) medical care using high-tech equipment and/or highly specialized medical procedures of high complexity.

Since the beginning of the occupation of the Donetsk Oblast, more than 10,000 patients have been referred to multidisciplinary regional hospitals in Kyiv, Kharkiv, Dnipropetrovsk, and Zaporizhzhia oblasts, which adversely affects the timeliness of medical care.

W15 LACK OF CULTURAL AND LEISURE, SPORTS AND TOURISM INFRASTRUCTURE (INCLUDING INCLUSIVE) TO ENSURE THE HARMONIOUS PHYSICAL AND SPIRITUAL DEVELOPMENT OF THE POPULATION

As a result of the occupation of a part of the territory of Donetsk Oblast, a significant part of cultural institutions was lost. Some of the institutions that remained in the government-controlled areas need to improve their material and technical condition, in particular:

- 132 libraries, or 26.9% of the region's libraries are in need of major repairs – the worst indicator among the regions (in Ukraine on average – 9.4%);
- 42.7% of the region's libraries are not connected to the Internet.
- 2/3 of the library stock was lost.
- 234 club establishments (61.4% of

the total number) need major repairs – the worst indicator among the regions, 9 establishments (2.4%) are in disrepair;

- the only theatrical institution that remained in the government-controlled areas – CI "Donetsk Academic Regional Drama Theatre (Mariupol)" needs upgrading of the material and technical base and major repairs of the building;
- due to the occupation of a part of the region, a significant part of the infrastructural potential in the field of sports was lost – in 2018, 3.5 thousand facilities operated in the region (3.7% of the total number in the country;

2.3 times less than in 2013). For comparison, Kharkiv Oblast has 6.9 thousand facilities, Dnipropetrovsk Oblast – 9.2 thousand facilities.

- the tourism industry in the Donetsk Oblast has been severely affected by the occupation of a part of the region. Many hotels and resorts have temporarily ceased operations or been used to house internally displaced persons and the armed forces.
- in 2017, there were 45 hotels and similar accommodation facilities (compared to 139 in 2013) and 76 specialized accommodation facilities (recreation centres, sanatoriums, etc.). At the same time, there were no tour operators (legal entities), only 42 travel agents worked (in 2011 – 37 tour operators and 368 travel agents). In 2018, there were 78 shared accommodation facilities (excluding individual entrepreneurs) in the region for 9.5 thousand places.

W16 PREVALENCE OF SOCIALLY DANGEROUS DISEASES

The region ranks 4-6 among the regions of Ukraine for the following diseases:

1.6
thousand
persons

active tuberculosis
4.8% of the total number
in the country

22.9
thousand
persons

**alcoholism and
alcoholic psychosis**
4.9% of the total number
in the country

6.6
thousand
persons

**drug addiction and
substance abuse**
9.0% of the total number
in the country

52.4
thousand
persons

**mental and
behavioural disorders**
5.5% of the total number
in the country

W17 IMPERFECTION OF THE EMERGENCY RESPONSE SYSTEM

In the context of hostilities, the region's ability to respond to emergencies is weakened by the following factors:

- obsolescence of equipment used in the regional warning system; insufficient accumulation of supplies at the local and regional levels;

- inability of civil defence structures to provide sufficient shelter for the unemployed population in the event of a threat and emergencies in the settlements of the region;
- lack of minefield forms, insufficient provision with modern equipment,

overalls, other material and technical means of pyrotechnic units, their insufficient number, presence of substandard explosive devices, which complicates the demining of the territory.

W18 SIGNIFICANT ENVIRONMENTAL POLLUTION, INCLUDING DUE TO SIGNIFICANT MAN-MADE LOAD ON IT

The region is characterized by a significant burden on the environment, in particular:

- concentration of one-fifth of the country's industrial potential, 78% of which is accounted for by environmentally hazardous industries;
- first place in terms of emissions of pollutants into the atmosphere from stationary sources of pollution (31.5% of total emissions in 2018);
- second place in terms of accumulated waste (6.9% of the total volume), including – fourth place in terms of generation and accumulation of

industrial waste (total amount of waste accumulated during operation in waste disposal sites is 864 million tons);

- insufficient amount of modern infrastructure for household and industrial waste treatment, presence of natural landfills for household waste; lack of a separate garbage collection system; inefficient management in the field of waste treatment at the level of local self-government bodies.
- third place in terms of discharge of polluted return water into surface water bodies (20.0% of the total discharge).

W19 WEAKNESS OF THE SYSTEM OF PERSONAL
SECURITY OF RESIDENTS, INCLUDING IN ARMED
CONFLICT

According to the survey, 82% of the population cited hostilities and their consequences as one of the most acute problems in the development of Donetsk Oblast.

Among the threats to personal security that arise, including as a result of hostilities in the region, are:

- increase in the number of cases of discrimination and human rights violations (according to the Office of the United Nations High Commissioner for Human Rights (OHCHR), 315 human rights violations were documented in the period from 16.11.2018 to 15.02.2019, with 202 people killed)
- direct impact of hostilities and their aftermath (is suffered by more than 5 million people (including 1.3 million IDPs and residents of isolated communities along the contact line);
- contamination of the territory with explosive objects (in the period from 01.11.2014 to 30.06.2019, according to the Main Department of the National Police in Donetsk Oblast, 405 civilians were killed and 1,003 injured in the region);
- uncontrolled circulation of weapons;
- spread of cases of gender discrimination, gender-based and sexual violence (about 5,000 persons suffer from violence in the Donetsk Oblast every year) (80% of whom are women);
- presence of a large number of homeless animals (20% of the population surveyed noted this problem as one of the most pressing in the region).

O OPPORTUNITIES

01 END OF THE ARMED CONFLICT

Return of the temporarily occupied territories of Donetsk and Luhansk

oblasts under the control of the Ukrainian government.

02 IMPLEMENTATION OF PROJECTS OF INTERNATIONAL ORGANIZATIONS, RAISING OF INTERNATIONAL TECHNICAL ASSISTANCE

Activities of international organizations in the Donetsk Oblast have a multi-vector orientation.

For solving problems of the region, the following areas may be identified as the most relevant:

- **support for the development of small and medium enterprises**



- **addressing of socio-humanitarian and security issues**



In addition, with the support of international organizations it is envisaged:

- to introduce "smart" digital technologies (mobile application "101", "Smart city" system (Kramatorsk, Sloviansk);
- to equip local fire brigades (in the so-called "grey zone");
- to implement the UN Women's project to improve security conditions in 5 communities of the region (Olhynka, Volnovakha, Khlibodarivka, Soledar, Novodonetsk);
- to re-equip/additionally equip the video surveillance systems in the settlements of the region;
- to purchase special equipment for catching and regulating the number of homeless animals by humane methods, create rehabilitation shelters.

03

SUCCESSFUL IMPLEMENTATION OF THE DECENTRALIZATION REFORM AND OTHER NATIONAL SECTORAL REFORMS

The key areas for implementing reforms in Ukraine are:

- ensuring the economic growth of the country, modernization of industry and development of infrastructure;
- improving the efficiency of governance and the quality of public services;
- creating favourable conditions for human capital development (in particular, through the implementation of medical and educational reforms);
- fighting corruption and ensuring the rule of law;
- guaranteeing the security of every citizen, effective protection of the sovereignty and territorial integrity of the state by reforming the security and defence sectors.

04

DIVERSIFICATION OF TARGET MARKETS THROUGH THE IMPLEMENTATION OF THE PROVISIONS OF THE ASSOCIATION AGREEMENT WITH THE EUROPEAN UNION

In addition to the implementation of the provisions of the Association Agreement with the European Union, additional opportunities are created through the con-

clusion of free trade agreements between Ukraine and other countries – important trading partners (including Canada, Turkey, the State of Israel, etc.).

05 DEVELOPMENT OF E-GOVERNMENT AND DIGITAL ECONOMY

Development of digital skills in the population, introduction of electronic systems

in the fields of education, healthcare, tourism, smart city concepts, etc.

06 STRENGTHENING OF THE "EDUCATION-BUSINESS" COMMUNICATION, DEVELOPMENT OF MECHANISMS OF DUAL EDUCATION THROUGH THE IMPLEMENTATION OF THE CONCEPT OF TRAINING SPECIALISTS IN THE DUAL FORM OF EDUCATION

Grounds for the introduction of elements of the dual system of education are established by:

- Law of Ukraine "On Education";
- Ordinance of the Cabinet of Ministers of Ukraine No. 660-p dated 19.09.2018 "On Approval of the Concept of Training Specialists in the Dual Form of Education";
- Other legal acts and regulations.

07 LIFTING OF THE MORATORIUM ON THE SALE OF AGRICULTURAL LAND

The lifting of the moratorium will significantly increase the inflow of foreign and domestic investment.

08 NORMATIVE REGULATION OF THE TRANSFER OF VOCATIONAL (VOCATIONAL-TECHNICAL) EDUCATION INSTITUTIONS TO REGIONAL COMMUNAL PROPERTY

Integral property complexes of vocational-technical education institutions under the control of the Ministry of Education and Science will be transferred in the joint

ownership of territorial communities of villages, settlements, cities of the region (i.e. the regional level).

The conditions of the transfer shall be the commitment of local self-government bodies (regional councils) to use them in

accordance with the designated purpose, not to alienate such objects to private owners.

09 O9 LEGISLATIVE REGULATION OF ISSUES OF PROVIDING INFORMATION AND LIBRARY SERVICES TO THE POPULATION IN THE CONDITIONS OF DECENTRALIZATION

In order to create the appropriate conditions for access to information, by its Resolution No. 72 dated 06.02.2019 "On approval of the State Social Standards of the Provision of the Population with Public Libraries in Ukraine" the Cabinet of Ministers of Ukraine set indicators of the minimum level

of provision of the population with public libraries.

The Resolution stipulates that at least one public library must operate in an administrative centre of each territorial community (including the united one).

010 DEVELOPMENT OF A UNIQUE REGIONAL INNOVATION SECURITY SYSTEM

In 2016, the first in Ukraine Unified Analytical Service Centre (UASC) of the Main Department of the National Police in the Donetsk Oblast was opened in the Donetsk Oblast, which includes the call centre "102", a network of intelligent video surveillance (more than 100 cameras that ensure recognition of a face and any objects, process video and audio information, analyse cars

according to 5 characteristics – make, model, colour, state number, registration data), mobile application "Police 102", as well as a smart public transport stop in Mariupol.

Today, the centre receives calls on the line 102 from all over the region and processes about a thousand calls from residents of the region a day.

011 EXPANSION OF THE HUMANITARIAN DEMINING ACTIVITIES

On 15.06.2019, a regional Centre for Humanitarian Demining was opened in Mariupol, for which modern equipment was

purchased at the expense of the regional budget, in particular, robots that will help with demining to save lives.

012 OPERATION OF AN AUTOMATED ENVIRONMENTAL MONITORING SYSTEM

The automated environmental monitoring system in the Donetsk Oblast contains 6 stationary monitoring posts located in the cities of Kramatorsk, Bakhmut, Kurakhove, Mykolaivka, Mariupol (2).

The posts measure dust, carbon monoxide, nitrogen oxides, sulphur dioxide, ozone, phenol, formaldehyde, benzene, toluene, ethylbenzene, as well as wind speed, humidity, temperature and atmospheric pressure.

Information on measurements is displayed online on the official website of the Department of Ecology and Natural Resources of the Donetsk Oblast State Administration.

Also, 2 automated control posts were organized on the Siverskyi Donets River in the area above the drinking water intake into the Siverskyi Donets-Donbas Canal and in the place of the centralized water intake for the needs of the population.

013 DEVELOPMENT OF THE CIVIL PROTECTION SYSTEM IN TERRITORIAL COMMUNITIES

On 23.11.2016, the first citizen security centre in Ukraine was opened in the territory of the Lyman City Territorial Community, which launched a pilot direction of reforming the civil protection system of the region and the country as a whole.

At the beginning of 2019, there were 9 security centres in the region, which accommodated the fire and rescue service, police and/or ambulance units.

It is planned to create 11 more security houses in the communities of Donetsk Oblast.

014 FORMATION OF A SYSTEMATIC APPROACH TO WASTE TREATMENT IN THE REGION

The basis of systematic activities for the treatment of all types of waste (household, industrial, medical, hazardous as part of the household waste) in the Donetsk Oblast is formed by:

- Programme of Waste Treatment in the Donetsk Oblast for 2016-2020, approved by Ordinance of the Chairman of the Oblast State Administration, the Chair-

man of the Oblast Military-Civil Administration No. 836 dated 22.09.2016;

- Regional Programme of Industrial Waste Treatment in the Donetsk Oblast for 2018-2020, approved by Ordinance of the Chairman of the Oblast State Administration, the Chairman of the Oblast Military-Civil Administration No. 1580/5-18 dated 28.12.2018.

T THREATS

T1 ESCALATION OF THE ARMED CONFLICT/ "FREEZING" OF THE ARMED CONFLICT/ PRESERVATION OF THE CURRENT SITUATION

Continued hostilities have resulted in numerous casualties, destruction of housing and important infrastructure.

Thus, as of 01.01.2019, 6.1 thousand infrastructure facilities remained destroyed

(damaged) in the region, including 6.0 thousand residential buildings, 40 educational institutions, 16 medical facilities, 12 cultural and sports facilities, 18 industrial facilities, 8 objects of road transport infrastructure, etc.

T2 UNCONTROLLED IMPACT OF NEGATIVE TRENDS OBSERVED IN THE TEMPORARILY OCCUPIED TERRITORIES

For the development of the territory of Donetsk Oblast, a significant threat from the temporarily occupied territories may be:

- incomplete compliance with international law rules for the protection of the lives of civilians;
- emergence of military, man-made and anthropogenic emergencies with transboundary impact (in particular, escalation of hostilities, intensification of shelling and their consequences; deterioration of the environment, flooding, subsidence and water poisoning due to flooding of mines, etc.).

T3 FURTHER DECLINE IN THE INVESTMENT ATTRACTIVENESS OF THE REGION DUE TO:

- continuation of hostilities;
- lack of strategically defined priorities for supporting potential investors in terms of tax, credit and customs burden;
- maintaining administrative barriers and the corruption component that lead to the shadowing of the region's economy.

T 4 LOSS OF COMPETITIVENESS OF LEADING SECTORS OF THE ECONOMY

At risk are the metallurgy and heavy engineering industries.

Possible factors:

- inability to upgrade the production;
- inability to timely switch to the European Union standards;
- protectionist measures on the part of foreign states.

T 5 VOLATILITY OF THE NATIONAL CURRENCY AND THE SITUATION IN FOREIGN MARKETS

Possible factors:

- price instability in foreign markets;
- reduction of demand due to the introduction of protectionist measures by foreign countries to protect their own markets (in particular, starting from 23.03.2018, the US introduced tariffs on steel imports (25%), which is one of the most important exports of Donetsk Oblast).

T 6 REDUCTION OF FOREIGN FINANCIAL SUPPORT FOR THE INFRASTRUCTURE REHABILITATION MEASURES IN THE REGION

Possible factors:

- growth of corruption costs;
- artificial barriers to obtaining financial support.

T 7 INSUFFICIENT FINANCING OF INVESTMENT PROJECTS AND REGIONAL DEVELOPMENT PROJECTS AT THE EXPENSE OF BUDGET FUNDS

Possible factors:

- non-fulfilment of the contract terms by the supplier;
 - cancellation of bidding due to incorrect submission of documents by bidders;
 - delaying project approval procedures by commissions;
 - untimely distribution of funds and transfer of funds by the bodies of the State Treasury Service;
 - carrying out project financing activity at the end of the budget year.
- Consequences – partial implementation of projects, or non-implementation thereof.

T 8 FURTHER DECLINE IN THE PRESTIGE OF THE VOCATIONAL EDUCATION

The labour market maintains a non-competitive level of remuneration and the difficulty of employing workers, which

is due to the low quality of vocational (vocational-technical) education.

T 9 LACK OF EFFECTIVE MECHANISMS FOR COMPREHENSIVE STATE AND PUBLIC CONTROL OVER COMPLIANCE WITH ENVIRONMENTAL LEGISLATION

Prevention of violations of environmental legislation is complicated by the lack of comprehensive monitoring of the environment and supervision (control) in the field of environmental protection, rational use, reproduction and protection of natural resources by the state and the public, broad public involvement in environmental control through building

an effective system for the monitoring of compliance with environmental legislation, taking into account the best practices of organizing the operating similar institutions in the Member States of the European Union.

T10 UNFAIR DISTRIBUTION OF ENVIRONMENTAL TAX FUNDS BETWEEN THE STATE AND LOCAL LEVELS

According to the Budget Code of Ukraine, almost half of the environmental tax revenues go to the state budget and only

55% remain in local budgets (including 25% – in rural, town, city budgets, UTC budgets; 30% – in regional budgets).

T11 FURTHER DETERIORATION OF THE DEMOGRAPHIC SITUATION

Continuing outflow of labour resources from peripheral settlements and rural areas, as well as outside the region, natural population declining, increasing of the

share of the non-working age population, as well as deepening of the gender imbalance in the sex and age structure of the population.

T12 LOCATION OF THE REGION IN THE ZONE OF RISKY AGRICULTURE

- The low level of water supply by the local natural river runoff is 180 m³ per person, which is 15 times less than the average in Ukraine.
- Mostly hot and rainless weather in summer.

T 13 INCREASING NUMBER OF ACCIDENTS AT
INFRASTRUCTURE FACILITIES DUE TO INCREASING
DEPRECIATION OF FIXED ASSETS AND ARMED
CONFLICT

Between May 2018 and May 2019, 56 accidents and 696 damages occurred at the facilities of CE "Company "Water of Donbas", as well as almost 28.7 thousand pipe bursts in the municipal water supply network. 13 accidents occurred

as a result of hostilities (Donetsk filtering station – 360 thousand persons, Horlivka-Toretsk water pipeline – 34 thousand persons and South Donbas water pipeline – 1.3 million persons).

T 14 INCREASE OF THE SOCIAL TENSIONS AND GROWING
OF THE PUBLIC DISTRUST IN GOVERNMENT**Possible factors:**

- continuation of hostilities;
- rising of prices for housing and housing and utility services;
- increase in wage arrears (as of 01.01.2019, the amount of wage arrears in the Donetsk Oblast amounted to UAH 467.3 million, or 18% of total arrears in Ukraine (second place among other regions);
- further decline in the level and quality of life;
- "freezing" of the process of implementation of reforms, low awareness of the population about the positive examples and the consequences of their implementation.



STRATEGIC VISION OF DONETSK OBLAST

The strategic vision of Donetsk Oblast determines the desired position that the region will take in the economic, social, environmental and innovation spheres after the implementation of the Strategy.

It was formed on the basis of proposals of the participants of working groups and taking into account the results of the public consultation held in the format of an online survey of residents of the region.

DONETSK REGION FROM THE AZOV SEA TO THE "HOLY MOUNTAINS": SAFE, PROGRESSIVE AND ATTRACTIVE

A PROSPEROUS REGION WITH AN INNOVATIVE ECONOMY, BASED ON A POWERFUL INDUSTRIAL COMPLEX, THE LATEST IT SOLUTIONS AND DYNAMIC DEVELOPMENT OF THE AGRICULTURAL SECTOR, WITH COMFORTABLE LIVING CONDITIONS FOR PEOPLE ON THE BASIS OF EFFECTIVE MANAGEMENT AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT.

Achievement of the strategic vision of Donetsk region will be ensured through the implementation of four strategic

areas of activity that meet the strategic objectives of the Strategy.

**Strategic
objective 1**

Modernized,
competitive
economy

**Strategic
objective 2**

Quality of life
and human
development

**Strategic
objective 3**

Effective manage-
ment and security
in the context of
external and in-
ternal challenges

**Strategic
objective 4**

Environmental
safety and
sustainable
natural
resource
management

The defined strategic objectives provide a system of operational objectives and tasks, the achievement of which ensures a step-by-step movement towards the implementation of the strategic vision of Donetsk Oblast in reality.

The proposed system of strategic, operational objectives and tasks corresponds to the key principles of the Strategy – the priority of human rights and freedoms, inclusiveness and gender equality in the system of providing services to the population, adherence to sustainable and balanced development.

TREE OF STRATEGIC, OPERATIONAL OBJECTIVES AND TASKS UNTIL 2027

Strategic objective 1 MODERNIZED, COMPETITIVE ECONOMY

Operational objective 1.1. SKILLED STAFF, PRODUCTIVE EMPLOYMENT AND DECENT WORK

Task 1.1.1. Reduction of imbalances between workforce supply and demand
Task 1.1.2. Updating of the regional system of vocational (vocational-technical) education
Task 1.1.3. Development of small and medium business as a driver of structural changes

Operational objective 1.2. REASONABLE KNOWLEDGE AND INNOVATION-BASED SPECIALIZATION

Task 1.2.1. Development and effective use of scientific and innovative potential
Task 1.2.2. Formation of a positive image of the region
Task 1.2.3. Support of industries with economic and innovative potential for development
Task 1.2.4. Development of a modern system of agricultural processing in accordance with market needs

Operational objective 1.3. TRANSPORT ACCESSIBILITY AND SPATIAL CONNECTION

Task 1.3.1. Improvement of the quality and accessibility of transport and logistics services, taking into account internal and interregional relations
Task 1.3.2. Development of sustainable transport

Strategic objective 2 QUALITY OF LIFE AND HUMAN DEVELOPMENT

Operational objective 2.1. COMPREHENSIVE DEVELOPMENT OF CHILDREN AND YOUNG GIRLS AND BOYS

Task 2.1.1. Improvement of the quality and accessibility of preschool and basic secondary education
Task 2.1.2. Provision of educational services to children with special educational needs
Task 2.1.3. Creation of conditions for self-realization of young girls and boys

Operational objective 2.2. PUBLIC HEALTH CARE

Task 2.2.1. Improvement of the quality and general accessibility of medical services in urban and rural areas
Task 2.2.2. Restoration of the tertiary (highly specialized) level of medical services
Task 2.2.3. Strengthening of preventive measures to prevent morbidity of the population
Task 2.2.4. Improvement of the quality of life of people in need of special socio-medical, psychological and rehabilitation care

Operational objective 2.3. HARMONIOUS PHYSICAL AND SPIRITUAL HUMAN DEVELOPMENT

Task 2.3.1. Increasing of the accessibility of cultural services
Task 2.3.2. Encouragement of effective and complex use of tourist, resort and recreational potential
Task 2.3.3. Support for high-achievement sports, children's, youth and reserve sports
Task 2.3.4. Involvement of citizens in physical activity

Strategic objective 3 EFFECTIVE MANAGEMENT AND SECURITY IN THE CONTEXT OF EXTERNAL AND INTERNAL CHALLENGES

Operational objective 3.1. SECURITY OF THE POPULATION AND TERRITORIES

Task 3.1.1. Increasing of the region's capacity to prevent, respond to and address consequences of emergencies
Task 3.1.2. Raising of public awareness and crime prevention
Task 3.1.3. Ensuring of the personal safety of women and men in private and public spaces

Operational objective 3.2. EQUAL ACCESS OF THE POPULATION TO BASIC SOCIAL, ADMINISTRATIVE AND UTILITY SERVICES

Task 3.2.1. Improvement of the quality and accessibility of administrative and social services
Task 3.2.2. Provision of water supply and disposal services
Task 3.2.3. Improvement of the living conditions of the population

Operational objective 3.3. EFFECTIVE MANAGEMENT OF THE TERRITORIAL DEVELOPMENT

Task 3.3.1. Development of underpopulated rural areas
Task 3.3.2. Support for small mono-functional towns
Task 3.3.3. Elimination of consequences of the armed conflict in settlements along the "contact line"

Operational objective 3.4. INFORMATIZATION AND DIGITALIZATION OF PUBLIC SERVICES

Task 3.4.1. Introduction of information technologies in the field of public services
Task 3.4.2. Improvement of digital skills of the population
Task 3.4.3. Development of a spatial planning system using electronic resources

Strategic objective 4 ENVIRONMENTAL SAFETY AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT

Operational objective 4.1. SAFE STATE OF THE ENVIRONMENT

Task 4.1.1. Improvement of the public environmental management and monitoring
Task 4.1.2. Increasing of environmental awareness of the population
Task 4.1.3. Protection of water resources from depletion and pollution
Task 4.1.4. Reduction of the load on the atmosphere
Task 4.1.5. Preservation of biological and landscape diversity, land fertility

Operational objective 4.2. SUSTAINABLE MANAGEMENT OF WASTE AND HAZARDOUS CHEMICALS

Task 4.2.1. Improvement of the system of collection and processing of solid household waste
Task 4.2.2. Helping to reduce the generation of solid household waste
Task 4.2.3. Improvement of the industrial waste management system

Operational objective 4.3. ENERGY SECURITY AND DEVELOPMENT OF ALTERNATIVE ENERGY

Task 4.3.1. Ensuring of a fair transformation of the coal industry and improvement of the efficiency of traditional energy resources management
Task 4.3.2. Development of alternative energy

STRATEGIC OBJECTIVE 1. MODERNIZED, COMPETITIVE ECONOMY

OPERATIONAL OBJECTIVE 1.1. SKILLED STAFF, PRODUCTIVE EMPLOYMENT AND DECENT WORK

Task 1.1.1. *Reduction of imbalances between workforce supply and demand, including through:*

- promotion of full and productive employment, as well as decent work for all women and men, persons with disabilities;
- enhancement of communication between business and higher and vocational (vocational-technical) education institutions;
- orientation of educational institutions on training according to the needs of business;
- introduction of educational programs in accordance with the needs of the leading innovative enterprises of the region (both small and large);
- vocational training and improvement of professional skills of unemployed women and men (in particular, internally displaced persons);
- promotion of the reduction of differences in the average wage by sex;
- introduction of incentives for attracting qualified specialists and creating conditions for their development;
- introduction of educational programs in educational institutions for the forma-

tion of practical skills in the fields of entrepreneurship, financial and information literacy;

- stimulation of the development of microbusiness and self-employment initiatives;
- promotion of the development of an effective system of retraining and lifelong learning, especially among people over 45;
- implementation of career guidance work;
- raising of awareness of employers about the respect of business for human rights, prohibition of discrimination against women in employment, need to introduce social guarantees for workers;
- promotion of women's entry into the formal economy, etc.

Task 1.1.2. *Updating of the regional system of vocational (vocational-technical) education, including through:*

- optimization and development of the network of vocational (vocational-technical) education institutions, improvement of their material and technical condition taking into account

the requirements of inclusiveness and equal access of all categories of the population, as well as in accordance with modern production needs in order to train specialists in practice-oriented programs;

- raising of the professional level of pedagogical workers (with the involvement of specialists in the field of production and services in the educational process and certification of graduates);
- development of the dual education system;
- support of the cooperation and establishment of associations of industrial enterprises and vocational (vocational-technical) education institutions, who will train specialists to work at enterprises;
- involvement of employers in the development of programs of vocational (vocational-technical) education, as well as in the financing of incentive payments for students from among gifted youngsters;
- support for women who complete their education after the birth of a child;
- introduction of information measures to improve the image of vocational (vocational-technical) education and its promotion among children, youth, adults;
- introduction of new educational approaches and models;
- dissemination of the practice of internships and exchange of experience between

institutions of different regions of Ukraine and other countries;

- ensuring of equal access to vocational (vocational-technical) education for women and men, including from vulnerable groups, especially people with disabilities and people in vulnerable situations, etc.

Task 1.1.3. *Development of small and medium business as a driver of structural changes, taking into account the specific experience and contribution of women and men, based on the principles of best international practice set out in the Small Business Act for Europe, including through:*

- development of infrastructure to support small and medium enterprises;
- introduction of financial support instruments (direct or partial reimbursement of interest rates on loans) for the implementation of small and medium-sized businesses investment projects that provide for the creation of new jobs and/or have an innovative component;
- facilitation of the access to basic financial services for women and vulnerable groups;
- support for high-technology and innovative entrepreneurship;
- training and improvement of professional skills of small and medium enterprises, providing them with information and consulting support (in particular, on the requirements of regulatory authorities, changes

in the regulatory framework in the field of business regulation, available financing sources and instruments, business respect for human rights);

- promotion of cooperation and coordination between small and medium-sized businesses;
- stimulation of the development of youth and women's entrepreneurship (in particular, by starting and developing their own business in rural areas, farming and participating in agricultural cooperatives), as well as starting a business by vulnerable groups (especially in settlements with a monostructural economy and in rural areas);
- formation of a positive image of entrepreneurs, increasing of their social responsibility;
- popularization of social entrepreneurship and entrepreneurial activity in general among the population (especially among young people);
- support for socially responsible entrepreneurship aimed at supporting vulnerable groups;
- introduction of mechanisms for exchange of experience and best practices both inside and outside the region (in particular by involving representatives of small and medium enterprises in congress and exhibition events), etc.

OPERATIONAL OBJECTIVE 1.2. REASONABLE KNOWLEDGE AND INNOVATION BASED SPECIALIZATION

Task 1.2.1. *Development and effective use of scientific and innovative potential, including through:*

- creation and development of business infrastructure facilities;
- creation of elements of innovation infrastructure on the basis of higher education institutions and existing research institutions (business incubators, science and technology parks);
- support for cooperation and creation of associations between industrial enterprises, research institutions and higher education institutions that provide scientific and methodological support for innovation, in particular in the field of training for knowledge-intensive industries in priority areas (with emphasis on obtaining digital skills and learning foreign languages);
- formation of innovative culture, promotion of the involvement of children and youth in innovative activities (in particular, by supporting STEM-education and promoting

robotics in secondary schools, as well as vocational (vocational-technical) and higher education institutions) with equal access for young girls and boys (including vulnerable groups who are in difficulty);

- stimulation of and support for girls' access to STEM-education and vocational-technical specialties;
- implementation of information activities aimed at disseminating positive experience in the implementation of innovative projects;
- provision of information and consulting assistance and promotion of participation in international scientific and technical projects and innovative programs, etc.

Task 1.2.2. *Formation of a positive image of the region*, including through:

- dissemination of information on positive achievements, success stories and best practices of implementation of activities in Donetsk region, implementation of promising projects and national reforms, as well as economic, investment and innovation opportunities of the region (including creation of an investment portal, holding of forums, exhibitions and conferences in the region, promotion of participation of representatives of the region in congress and exhibition events outside the region);
- marketing promotion of priority sectors of the economy;

- creation of a system for attracting and supporting investment projects that are essential for the development of the region (including the organization of support and monitoring of such investment projects, development and implementation of "road maps" for investors), dissemination of information about this system;
- creation of a regional brand and local brands of territories, etc.

Task 1.2.3. *Support of industries with economic and innovative potential for development (the list to be determined), taking into account the specific experience and contribution of women and men, primarily through:*

- promotion of intersectoral cooperation in the format of "science – business – government" and/or in the form of networking within cluster and intersectoral associations;
- stimulation of the development of industries with a high level of added value, highly intelligent and creative industries;
- creation and development of industrial parks, etc.

Task 1.2.4. *Development of a modern system of agricultural processing in accordance with market needs, taking into account the specific experience and contribution of women and men, including through:*

- supporting the establishment of

agricultural service processing cooperatives;

- stimulating agricultural advisory activities;
- improving the system of information support of business entities in the field of processing of agricultural products,

establishing links between them, both within and outside the region;

- promoting the development of craft (individual) food production;
- establishing support for marketing promotion of niche products, etc.

OPERATIONAL OBJECTIVE 1.3. TRANSPORT ACCESSIBILITY AND SPATIAL CONNECTION

Task 1.3.1. *Improvement of the quality and accessibility of transport and logistics services, taking into account internal and interregional relations, including through:*

- development of existing and construction of new road, rail and sea transport infrastructure in compliance with the principles of universal design for people with disabilities, women and men with small children, elderly people (especially with the use of innovative technologies);
- development and technical modernization of the port infrastructure of SE "Mariupol Sea Commercial Port" (rail accesses, motor roads, etc.) in order to restore its capacity;
- restoration of transport passenger and cargo air traffic;
- creation of transport and logistics clusters and basic logistics centres

taking into account the reorientation of transport flows;

- introduction of innovative technologies and information systems for transport system management on the e-government basis;
- introduction of the Internet of Things approach in the transport industry, etc.

Task 1.3.2. *Development of sustainable transport, including through:*

- development of electric transport (trams, trolleybuses, electric buses, etc.) and renewal/reconstruction of related infrastructure (traction substations, electric charging stations, catenary system, tram tracks, etc.);

- upgrading of passenger rolling stock to more environmentally friendly and cleaner models that meet the requirements of inclusiveness;
- development of the appropriate infrastructure in compliance with the principles of universal design for people with disabilities, women and men with small children, elderly people;
- stimulation of the use of electric vehicles and building of infrastructure for their maintenance (charging stations, specialized service stations), etc.

STRATEGIC OBJECTIVE 2. QUALITY OF LIFE AND HUMAN DEVELOPMENT

OPERATIONAL OBJECTIVE 2.1. COMPREHENSIVE DEVELOPMENT OF CHILDREN AND YOUNG GIRLS AND BOYS

Task 2.1.1. *Improvement of the quality and accessibility of preschool and basic secondary education for all girls and boys with regard to their age, gender, place of residence, disability, socio-economic status, including through:*

- formation of an optimal network of educational institutions in accordance with the modern needs of the population and inclusiveness, enhancement of their material base;
- support for measures to strengthen staffing and competencies of specialists;
- introduction of modern forms and methods of teaching (including gender-sensitive curricula and teaching materials);
- support for gifted children, etc.

Task 2.1.2. *Provision of educational services to children with special educational needs, including by:*

- providing comprehensive psychological, pedagogical and development correction services on the basis of inclusive resource centres;
- creating equal conditions for access to typical student teams;
- ensuring the territorial and architectural accessibility of schools, training qualified and motivated professionals and staff;
- implementing measures to inform the population about the importance of inclusive education, progress of implementation and benefits thereof, etc.

Task 2.1.3. *Creation of conditions for self-realization of children and young girls and boys, including by:*

- improving the quality and accessibility of out-of-school education taking into account modern needs;
- disseminating and developing informal education with the involvement of public organizations;
- promoting the implementation of gender-sensitive curricula and training materials;
- stimulating the creative abilities of young people;
- supporting measures for involvement and equal participation of young people in decision-making processes through participation in advisory bodies at the local and regional level;
- conducting a communication, educational and information campaign on combating gender and other stereotypes among young people;
- developing school and student democracy, self-government;
- promoting participation in events as part of the national-patriotic and spiritual-moral education, etc.

OPERATIONAL OBJECTIVE 2.2. PUBLIC HEALTH CARE

Task 2.2.1. *Improvement of the quality and general accessibility of medical services in urban and rural are, including by:*

- improving the quality and expanding the number of medical services, including technological re-equipment of health care facilities, introduction of electronic document management, telemedicine, electronic services (appointment, electronic prescription, etc.);
- strengthening, retaining, replenishing staff, especially in rural areas and enhancing the competencies of medical staff;
- improving the material support of institutions, improving the interaction of primary and secondary level within a hospital district, etc.

Task 2.2.2. *Restoration of the tertiary (highly specialized) level of medical services, including through:*

- reconstruction of the network of institutions for providing highly specialized medical care to the population, including children and women;

- enhancement of the emergency medical care service;
- implementation of measures to increase the capacity to provide modern medical care to men and women with neoplasms and diseases of the circulatory system (especially among women);
- involvement of highly qualified (narrow specialization) specialists, implementation of programs and measures for the exchange of experience and continuous training of doctors, etc.
- dissemination of health information and making health services available to women and girls, including with respect to their reproductive health and contraception;
- awareness raising on the danger of social diseases (drug addiction, alcoholism, etc.), including among young people and men, assistance in the treatment and prevention of relapses, etc.

Task 2.2.3. *Strengthening of preventive measures to prevent morbidity of the population, including through:*

- dissemination of knowledge on timely and regular medical examinations for early detection of diseases (including tuberculosis, AIDS, etc.), especially among men and boys;
- promotion of vaccination to prevent the spread of infections;
- dissemination of practices for healthy living and responsible self-preservation behaviour;
- implementation of educational programs, training courses, educational activities related to informing the population and promoting a healthy lifestyle, especially among children, young girls and boys;
- implementation of measures to improve the lives of people, including children, with chronic diseases, incurable progressive diseases and their families;
- development of services to help elderly people, people with disabilities, people living with HIV/AIDS and other vulnerable groups;
- creation of conditions for social adaptation and rehabilitation of persons with disabilities, persons affected by the armed conflict, participants in the armed conflict, internally displaced persons and their family members, etc.;
- strengthening of cooperation of social services with public and international organizations to provide comprehensive assistance, etc.

OPERATIONAL OBJECTIVE 2.3. HARMONIOUS PHYSICAL AND SPIRITUAL HUMAN DEVELOPMENT

Task 2.3.1. *Increasing of the availability of cultural services, including through:*

- modernization of cultural and development of leisure infrastructure taking into account the inclusiveness requirements;
- expansion of cultural services, including with the use of information technology;
- implementation of stimulating measures aimed at expanding cultural and entertainment services, taking into account the needs of the population of different ages, genders, health status, promoting the cultural heritage of Donetsk Oblast, supporting cultural events of national and international importance;
- increasing of the competence of staff in the field of culture;
- support for art projects, creative industries, artists and groups, who will, inter alia, promote equality, non-discrimination, inclusiveness, challenge gender stereotypes, patriarchal views, etc.

Task 2.3.2. *Encouragement of the effective and complex use of tourist, resort and recreational potential, including through:*

- expansion of the tourist and recreational infrastructure, taking into account the inclusiveness requirements, inclu-

ding tourist routes focused on recreational, active, cultural, religious and event, industrial tourism;

- promotion of the efficient, ethical and responsible tourism that ensures respect, protection and the absence of overexploitation of human and natural resources in the region;
- expansion of tourist and recreational services with the use of information and communication technologies;
- strengthening of cooperation between tourism entities, etc.

Task 2.3.3. *Support for high-achievement sports, children's, youth and reserve sports, including through:*

- preservation and creation of an extensive network of modern sports facilities (gyms, swimming pools, etc.) that meet national and international standards and requirements of territorial and architectural accessibility;
- promotion of gender equality in sport and attraction of children and young people to children's and youth sports schools, including children, young girls and boys from vulnerable groups;
- creation of conditions for the development of reserve sports and effective replenishment of national teams;

- formation of patriotic feelings in citizens and a positive image of the state and the region in the world community, etc.
- creating places for active recreation (areas for physical activity and outdoor sports, etc.), arrangement of safe bicycle and pedestrian paths;

Task 2.3.4. *Involvement of citizens in physical activity*, including through:

- developing the infrastructure of sports facilities at the place of residence, in places of mass recreation of citizens, on the basis of general educational institutions accessible to different segments of the population that meet the inclusiveness requirements;
- taking measures to increase the recreational motor activity of the population, including for elderly people, persons with disabilities;
- raising the awareness of different groups of the population on the formation of a healthy lifestyle and prevention of negative phenomena among different groups of the population, especially among children and young girls and boys, etc.

STRATEGIC OBJECTIVE 3. EFFECTIVE MANAGEMENT AND SECURITY IN THE CONTEXT OF EXTERNAL AND INTERNAL CHALLENGES

OPERATIONAL OBJECTIVE 3.1. SECURITY OF THE POPULATION AND TERRITORIES

Task 3.1.1. *Increasing of the region's capacity to prevent, respond to and address consequences of emergencies*, including through:

- technical re-equipment of management bodies and civil defence forces, including emergency rescue services;
- development of a territorial automated system of centralized notification with the introduction of the latest technologies;
- organization of humanitarian demining in the territories and waters of the region, in particular at objects of the nature reserve fund;

- organization of rescue of people on water bodies;
- increasing of the inclusion of material and technical means in material reserves of all levels;
- getting of the existing stock of protective structures of civil defence ready for use in accordance with their intended purpose, equipping of the simplest shelters accessible to persons with disabilities, women and men with children, elderly people and other vulnerable groups;
- development of the system of optimal placement of Citizens' Safety Centres in affluent territorial communities;
- creation of voluntary fire and rescue units with the involvement of women;
- raising of public awareness on the ways to prevent, respond to and eliminate the consequences of emergencies, handling explosives, including in terms of gender equality, etc.

Task 3.1.2. *Raising of public awareness and crime prevention*, including through:

- organization of information campaigns, awareness-raising and educational activities for the population, including the use of language accessible to people with hearing and visual impairments;
- provision of legal assistance to internally displaced persons and the population affected by the armed

conflict, raising of their legal awareness;

- training of government officials on human rights and gender equality;
- implementation of programs for the exchange of experience in preventive measures and fight against crime, etc.

Task 3.1.3. *Ensuring of the personal safety of women and men in public and private spaces*, including by:

- building a unified and optimal system of rapid response to reports on violations of human rights and fundamental freedoms, including those related to the conflict;
- reducing crime in public places (in particular through the introduction of modern information and communication technologies in the security system, expanding the network of automated intelligent video surveillance and street lighting, public roads, involving citizens, including women, in maintaining public order);
- preventing and responding to all forms of discrimination and violence against the person (including gender-based, sexual and domestic violence, violence among children and adolescents, violence at school, in the workplace and in public places);
- preventing violations of rights of people with special needs;
- introducing homeless animal treatment systems, etc.

OPERATIONAL OBJECTIVE 3.2. EQUAL ACCESS OF THE POPULATION TO BASIC SOCIAL, ADMINISTRATIVE AND UTILITY SERVICES

Task 3.2.1. *Improvement of the quality and accessibility of administrative and social services for all segments of the population, including vulnerable categories, including through:*

- creation and operation of centres, offices (including mobile social offices) in order to ensure the provision of the maximum number of services in one room, including services for people with disabilities of all nosological forms and other low-mobility groups;
- strengthening of the material base of the existing centres for the provision of administrative services and institutions and establishments of the social protection system;
- support for measures to strengthen the staffing and competencies of professionals, including gender-responsive service delivery;
- extensive outreach among the population;
- promotion of gender equality;
- development of e-government and expansion of the list of services provided in electronic form;
- provision of feedback, quality control of services, etc.

Task 3.2.2. *Provision of water supply and disposal services, including through:*

- provision of each person with drinking water of normative quality within the limits of the evidence-based standards of drinking water supply regardless of the place of residence;
- overcoming of disparities between urban and rural areas in the population's access to high-quality water supply;
- implementation of measures of organizational, scientific and technical, sanitary and epidemiological, environmental, economic, legal nature to improve the quality of drinking water, development of drinking water supply, protection of sources and systems of drinking water supply, restoration of drinking water supplies;
- priority development of a centralized drinking water supply and drainage system, its modernization in order to reduce energy consumption and water losses;
- creation of backup drinking water supply systems;
- monitoring of compliance with legislation in the field of drinking water, drinking water supply and disposal, etc.

Task 3.2.3. *Improvement of the living conditions of the population taking into account the specific needs of vulnerable groups, including by:*

- promoting affordable housing for young people, highly qualified professionals, experts in shortage professions, participants in the anti-terrorist operation, internally displaced persons and vulnerable groups in need of better housing (including through appropriate mechanisms for mixed financing of construction and/or acquisition of housing, provision of temporary social and/or employer-provided accommodation);
- promoting the development of apartment building co-owners associations by developing and implementing programs to support them;
- improving the quality of housing services, including through the independent choice by co-owners of forms of management of the apartment housing stock, etc.

OPERATIONAL OBJECTIVE 3.3. EFFECTIVE MANAGEMENT OF THE TERRITORIAL DEVELOPMENT

Task 3.3.1. *Development of underpopulated rural areas, including through:*

- stimulation of employment and self-employment in rural areas, in particular by supporting entrepreneurship, establishing cooperatives;
- development of rural social and engineering infrastructure;
- approximation of quality services;
- introduction of local incentive programs to attract young workers to work in rural areas, etc.

Task 3.3.2. *Support for small mono-functional cities, including through:*

- implementation of projects that contribute to the restructuring of the local economy;
- stimulation of self-employment of the population and support for business development;
- formation of opportunities for re-qualification, training and retraining of employees of city-forming enterprises;

- ensuring of equal opportunities for women and men;
- restoration of the urban infrastructure, etc.

Task 3.3.3. *Elimination of consequences of the armed conflict in settlements that are close to the "contact line", including through:*

- restoration of the social infrastructure, housing stock, life support systems;
- increasing of food security of the population;

- support for measures to provide psychological and counselling assistance, in particular with the involvement of public organizations;
- facilitation of the assessment of the armed conflict impact on women and men, including vulnerable categories, as well as their needs for assistance and services, etc.

OPERATIONAL OBJECTIVE 3.4. INFORMATIZATION AND DIGITALIZATION OF PUBLIC SERVICES

Task 3.4.1. *Introduction of information technologies in the field of public services, including through:*

- dissemination of "smart city" approaches, digitalization and e-government in key areas of socio-economic life;
- infrastructure development, updating of logistics and software for the introduction of information and communication technologies in the system of public administration and provision of services to the population, etc.

Task 3.4.2. *Improvement of the digital skills of the population, including through:*

- introduction of digital literacy programs and courses, as well as learning of English for all categories of the population;
- popularization of digital education and dissemination of basic knowledge about innovative technologies, etc.

Task 3.4.3. *Development of a spatial planning system using electronic resources, including through:*

- development of land management documentation and urban planning documentation of territorial communities using IT technologies;
- updating of the planning scheme of Donetsk Oblast on the basis of informatization;
- training and involvement of specialists, creation of conditions for work with geospatial data in executive authorities and local self-government bodies;
- ensuring of the availability of documentation on spatial planning by means of the urban planning cadastre, etc.

STRATEGIC OBJECTIVE 4. ENVIRONMENTAL SAFETY AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT

OPERATIONAL OBJECTIVE 4.1. SAFE STATE OF THE ENVIRONMENT

Task 4.1.1. *Improvement of the public environmental management and monitoring, including through:*

- development and improvement of the existing automated environmental monitoring system;
- encouraging of public participation in the process of monitoring and decision-making on environmental issues;
- development of partnerships between sectors of society in order to involve all stakeholders in the planning and implementation of the environmental policy;
- development of the strategy of regional environmental management of the region;
- introduction of world practices on the implementation of programs for the restoration of ecologically depressed industrial cities, etc.

Task 4.1.2. *Raising of environmental awareness of the population, including through:*

- formation in the society of ecological values and principles of sustainable consumption and production (in particular by conducting information campaigns, raising awareness of children, youth and adults on the importance, benefits and tools of sustainable consumption and production, as well as ways to preserve and restore the environment);
- promotion of the establishment of public organizations, in particular, in secondary and higher education institutions, whose activities will be aimed at forming the environmental awareness of children and young boys and girls, encouraging them to protect the environment, to rationally use energy, water, air resources and consciously manage solid household waste;
- provision of the general public with objective information on the state of the environment;
- popularization of ecological knowledge, etc.
- introduction of systemic approaches based on the basin principle in the planning and implementation of measures to achieve good water quality;
- introduction of modern systems of monitoring, accounting of intake and discharge of return waters;
- restoration and maintenance of a favourable hydrological regime of the rivers of Donetsk Oblast and the waters of the Sea of Azov;
- reduction of the rate of overflow of water bodies due to their renaturalization;
- reduction of discharges of pollutants into water bodies through construction and reconstruction of treatment facilities of communal and industrial enterprises, stimulation of introduction of the state-of-the-art production technologies;
- reduction of the impact of diffuse sources of surface water pollution by nutrients in the agricultural sector, as well as due to leakage from urban areas, effects of industrial and household waste ponds;
- minimization of challenges of the armed conflict and tackling climate change;
- encouragement of the introduction of water-saving technologies in all sectors of the economy, in particular, at communal facilities and housing stock to reduce costs and unproductive water losses;

Task 4.1.3. *Protection of water resources from depletion and pollution, including through:*

- implementation of measures for the effective management of river basins (taking into account their share within the region);

- popularization of the economical use of water among the population and reduction of the use of phosphate detergents;
- raising of the culture of general water use, etc.

Task 4.1.4. *Reduction of the load on the atmosphere*, including by:

- establishing and strengthening co-operation with economic entities (in particular, for the development and implementation of programs to reduce emissions of industrial enterprises into the atmosphere, combating of climate change and promotion of the low-carbon development of enterprises);
- stimulating production by the enterprises of the region of environmentally friendly kinds of production, introduction of environmental management at polluting enterprises based on the best world practices;
- encouraging modernization of productions on the basis of energy and resource saving, introduction of new environmentally friendly technologies;
- preserving forests and green areas (in particular, through the inventorying and restoration of protective forest belts; elimination of negative consequences for forests caused by the armed conflict; creation of a modern forest seed and nursery base; increasing of the public green areas and green areas in settlements of the region) etc.

Task 4.1.5. *Preservation of biological and landscape diversity*, including through:

- increasing of the area of nature reserves;
- completion of works for establishing boundaries of the territories of the nature reserve fund;
- restoration of natural complexes and objects damaged as a result of the armed conflict (including on the territory of the nature reserve fund);
- conservation of rare and endangered species of flora and fauna;
- identification of key, connecting, buffering and renewable areas of the ecological network of regional importance;
- development of local schemes of the ecological network of administrative entities of Donetsk Oblast;
- creation of an effective system of management of objects of nature reserve fund (including – with the involvement of scientific institutions and public organizations);
- restoration of disturbed lands and their reclamation using international experience and the state-of-the-art technologies;
- revitalization of areas contaminated with explosives;
- prevention and elimination of the consequences of closing/conservation/flooding of mines, etc.

OPERATIONAL OBJECTIVE 4.2. SUSTAINABLE MANAGEMENT OF WASTE AND HAZARDOUS CHEMICALS

Task 4.2.1. *Improvement of the system of collection and processing of solid household waste, including through:*

- introduction of the state-of-the-art technologies and equipment for collecting, sorting, transporting, processing and utilizing solid waste, including specific and hazardous wastes generated by the population, in particular – hazardous chemicals;
- construction of landfills that meet the established standards;
- formation of infrastructure for the municipal waste management, including the construction of facilities for sorting, processing and utilizing waste (with the development of a system of tariffs for municipal waste treatment);
- provision of settlements of the region with machinery and equipment for household waste collection;
- creation of favourable conditions for business development in the field of household waste treatment, etc.

Task 4.2.2. *Helping to reduce the generation of solid household waste, including by:*

- conducting an awareness raising campaign aimed at improving the culture of solid waste treatment (in particular, propaganda and outreach

work among the population on the separate collection of valuable components of household waste);

- encouraging the processing and utilization of organic waste at the household level, as well as the introduction by them of a separate collection, recycling of household waste, use thereof as secondary resources, etc.

Task 4.2.3. *Improvement of the industrial waste management system, including through:*

- establishment and strengthening of cooperation with business entities to reduce the generation of industrial waste, including hazardous waste (in particular, by upgrading the equipment used in the main production cycle of the relevant industry);
- development and introduction of innovative technologies for utilization and disposal of industrial waste (in particular, through the implementation of measures for reuse of waste rock and slag);
- reduction of the volumes of their landfilling in waste disposal sites, etc.

OPERATIONAL OBJECTIVE 4.3. ENERGY SECURITY AND DEVELOPMENT OF ALTERNATIVE ENERGY






Task 4.3.1. *Ensuring of a fair transformation of the coal industry and improvement of the efficiency of traditional energy resources management, including through:*







- introduction of energy efficient and innovative technologies in the energy sector (coal industry);
- promotion of the restructuring of human capital involved in the coal industry;
- introduction of energy management system;
- introduction of modern systems for monitoring and control of energy consumption;
- popularization of energy saving technologies among the population;
- introduction of energy saving measures in all spheres of the economy, in particular, on communal facilities and housing stock;
- encouragement of the reduction of natural gas, heat and electricity consumption (in particular, through the introduction and improvement of a system of accounting and control of energy costs), etc.

Task 4.3.2. *Development of alternative energy, including through:*

- popularization of ideas of "green" and circular economy;
- development of non-conventional and alternative energy sources (solar, wind energy, etc.);
- creation of a register of lands suitable for placement of alternative energy facilities by types thereof;
- support for the use of alternative energy in the region, in particular at communal enterprises and budget institutions (schools, kindergartens, etc.);
- attraction and support of investment projects in the field of alternative energy, including the creation of a regional bank of investment projects, etc.

ALIGNMENT OF THE STRATEGY PROVISIONS WITH THE SUSTAINABLE DEVELOPMENT GOALS OF UKRAINE FOR A PERIOD UNTIL 2030

Operational objectives of the Donetsk Oblast Development Strategy until 2027													
Global Sustainable Development Goals until 2030	1.1. Skilled staff, productive employment and decent work	1.2. Reasonable knowledge and innovation-based specialization	1.3. Transport accessibility and spatial connection	2.1. Comprehensive development of children and young girls and boys	2.2. Public health care	2.3. Harmonious physical and spiritual human development	3.1. Security of the population and territories	3.2. Equal access of the population to basic social, administrative and utility services	3.3. Effective management of territorial development	3.4. Informatization and digitalization of public services	4.1. Safe state of the environment	4.2. Sustainable management of waste and hazardous chemicals	4.3. Energy security and development of alternative energy
													
													
													
													
													

Operational objectives of the Donetsk Oblast Development Strategy until 2027														
Global Sustainable Development Goals until 2030														
 6 CLEAN WATER AND SANITATION														
 7 AFFORDABLE AND CLEAN ENERGY														
 8 DECENT WORK AND ECONOMIC GROWTH														
 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE														
 10 REDUCED INEQUALITIES														
 11 SUSTAINABLE CITIES AND COMMUNITIES														
		1.1. Skilled staff, productive employment and decent work	1.2. Reasonable knowledge and innovation-based specialization	1.3. Transport accessibility and spatial connection	2.1. Comprehensive development of children and young girls and boys	2.2. Public health care	2.3. Harmonious physical and spiritual human development	3.1. Security of the population and territories	3.2. Equal access of the population to basic social, administrative and utility services	3.3. Effective management of territorial development	3.4. Informatization and digitalization of public services	4.1. Safe state of the environment	4.2. Sustainable management of waste and hazardous chemicals	4.3. Energy security and development of alternative energy

Operational objectives of the Donetsk Oblast Development Strategy until 2027														
Global Sustainable Development Goals until 2030		1.1. Skilled staff, productive employment and decent work	1.2. Reasonable knowledge and innovation-based specialization	1.3. Transport accessibility and spatial connection	2.1. Comprehensive development of children and young girls and boys	2.2. Public health care	2.3. Harmonious physical and spiritual human development	3.1. Security of the population and territories	3.2. Equal access of the population to basic social, administrative and utility services	3.3. Effective management of territorial development	3.4. Informatization and digitalization of public services	4.1. Safe state of the environment	4.2. Sustainable management of waste and hazardous chemicals	4.3. Energy security and development of alternative energy
12 RESPONSIBLE CONSUMPTION AND PRODUCTION														
13 CLIMATE ACTION														
14 LIFE BELOW WATER														
15 LIFE ON LAND														
16 PEACE, JUSTICE AND STRONG INSTITUTIONS														
17 PARTNERSHIPS FOR THE GOALS														



Міністерство розвитку
громад та територій України

ФОРУМ Краматорськ

28-29.11.2019

Місцеве самоврядування як запорука
економічної та правової держави



MECHANISM OF THE STRATEGY IMPLEMENTATION

ORGANIZATIONAL SUPPORT

The Donetsk Oblast Development Strategy for the period until 2027 shall be implemented in 2 stages:

Stage I – 2021-2023;

Stage II – 2024-2027.

Fig. 6 — Organizational mechanism of implementation of the Donetsk Oblast Development Strategy for the period until 2027



Action plan for the implementation in 2021-2023 of the Donetsk Oblast Development Strategy for the period until 2027 represents the transformation of the set strategic goals into medium-term programmes and projects with certain means of implementation, responsible persons and implementation timeframes.

Programmes of the Action Plan completely coincide with the strategic objectives of the Strategy, and the areas – with the operational objectives.

The catalogue of terms of references for the implementation of regional development projects under 4 programmes, which are the basis of the Action Plan, is attached hereto.

INSTITUTIONAL SUPPORT

Main subjects of the Strategy implementation are:

- the regional state administration and its structural units;
- other local executive bodies, territorial bodies of ministries and other central executive authorities;
- local self-government bodies;
- communal enterprises, institutions and establishments;
- representatives of business entities and other private partners;
- higher education institutions, research institutions;
- projects and programs of international technical assistance;
- general public.

The systematic participation of these stakeholders at all stages of implementation and monitoring of the Strategy is envisaged.

Fig. 7 — Institutional system of implementation of the Donetsk Oblast Development Strategy for the period until 2027

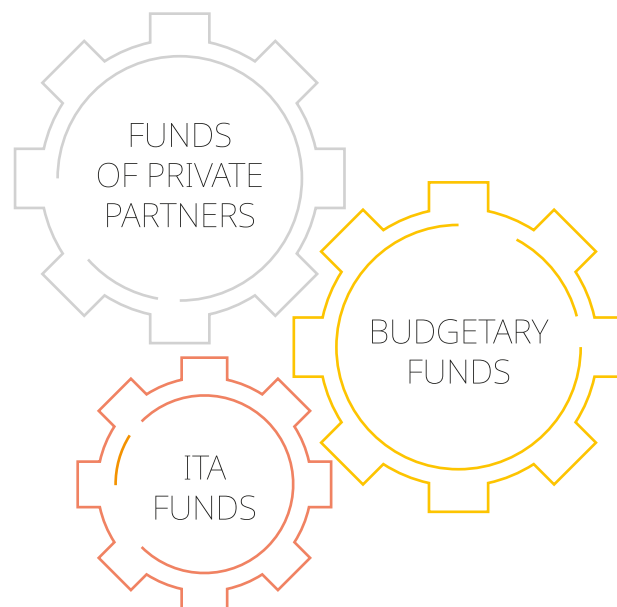


FINANCIAL SUPPORT

The Donetsk Oblast Development Strategy for the period until 2027 shall be implemented at the expense of all possible sources of funding not pro-

hibited by law, including budgets of all levels, international technical assistance, as well as private partners.

Fig. 8 — Mechanism of financing of the Donetsk Oblast Development Strategy for the period until 2027



Budget funds will be raised through the use of state and regional budgets, as well as lower-level budgets, taking into account the specific areas of implementation of activities and projects provided for by the Strategy.

Amounts of the relevant budget funds will be specified in annual programs of economic and social development, as well as budgets of the region and relevant territories.

Extra-budgetary funds will be raised taking

into account the concluded memoranda of cooperation with respect to the provision of international technical assistance, as well as on the basis of agreements with private partners (including – on attracting investment for the implementation of projects envisaged by the Strategy).

The approximate amount of funding for the Strategy will be determined by action plans for its implementation in 2021-2023 and 2024-2027 and will be specified in the annual programs of economic and social development of the region.

MONITORING AND PERFORMANCE ASSESSMENT

Monitoring of the Strategy provides for the preparation of:

- annual reports on the results of monitoring of the implementation of the action plan for the implementation of the Strategy for the relevant period;
- report on the performance assessment of implementation of the Strategy and action plans for its implementation.

Report on the results of monitoring in accordance with the applicable laws will be prepared by comparing the actual values of the indicators of performance assessment of Strategy implementation with their projected value.

The list of indicators of the performance assessment of implementation of the Donetsk Oblast Development Strategy for the period until 2027 is attached hereto.





















CATALOGUE OF TERMS OF REFERENCE











**FOR THE REGIONAL DEVELOPMENT PROJECTS
THAT ARE ENVISAGED BY THE ACTION PLAN
FOR THE IMPLEMENTATION IN 2021-2023
OF DONETSK OBLAST DEVELOPMENT
STRATEGY FOR THE PERIOD UNTIL 2027**










TERMS OF REFERENCE FOR REGIONAL DEVELOPMENT PROJECTS UNDER PROGRAMME 1: MODERNIZED, COMPETITIVE ECONOMY









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 1.1. Skilled staff, productive employment and decent work					
1.1	Establishment of a network of online employment assistants for residents of united territorial communities	2021 – 2023	1,494.1	<ol style="list-style-type: none"> 1. Installation of 12 floor sensor terminals in UTCs. 2. Establishment of a central information portal and its content. 	
1.2	Modernization of vocational (vocational-technical) education institutions of Donetsk Oblast	2021 – 2023	230,000.0	<ol style="list-style-type: none"> 1. Optimization of vocational (vocational-technical) education institutions in accordance with the Measures for the Implementation of the Strategic Action Plan for the Development of Vocational Education in the Region. 2. Establishment of 1 centre of professional excellence on the basis of the institution V(VT)E. 3. Establishment of up to 6 educational and practical centres at V(VT)E institutions. 	
1.3	Implementation of public events, educational and information-consulting activities for small and medium-sized enterprises	2021 – 2023	3,600.0	<ol style="list-style-type: none"> 1. Annual holding of up to 7 trainings on business planning for business entities (21 trainings in total). 2. Annual holding of up to 6 seminars on topical business issues (18 seminars in total). 3. Organization of 3 annual national practical conferences on the development of small and medium-sized enterprises. 4. Holding of 3 annual regional competitions "Entrepreneur of the Year of Donetsk Oblast". 	
1.4	Construction of a plant for the production of thermal insulation materials based on basalt fibre	2022 – 2023	\$50 mln	<i>Investment project</i> , which provides for the creation of modern production of basalt insulation products on the basis of the industrial park "Lymanskyi". Creation of 135 new jobs.	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 1.2. Reasonable knowledge and innovation based specialization					
1.5	Development of a network of innovation centres on the basis of higher education institutions	2021 – 2023	3,000.0	<ol style="list-style-type: none"> 1. Organization of work of 3 innovation centres on the basis of 3 higher education institutions. 2. Training of 30 specialists to work in innovation centres. 3. Holding of 30 events aimed at popularization of innovative activity, with involvement of children of preschool and school age, students of vocational (vocational and technical) education. 	
1.6	Creation of modern innovative laboratories at higher education institutions	2022 – 2023	15,000.0	Creation of 2 modern innovative laboratories for research and development work on the basis of higher education institutions, which will work in accordance with the principle of “centre for the collective use of scientific equipment”.	
1.7	Development of human and scientific potential of the region by supporting higher education institutions	2021 – 2023	70,000.0	<p>Creation of modern conditions for quality education and comfortable living for students of higher education institutions by:</p> <ul style="list-style-type: none"> • performing repair work in dormitories; • performing repair work and purchasing equipment for sports complexes and gyms; • arranging 6 spaces for holding mass events with repair of the appropriate premises and purchase of necessary equipment. 	
1.8	Development of the STEM-education (including robotics movement) in educational institutions of the region	2021 – 2023	22,600.0	<ol style="list-style-type: none"> 1. Equipping of at least 20 support schools with technical laboratories of the same direction and content that will be formed by educational institutions, taking into account the future profiling of communities. 2. Equipping of 10 pilot educational institutions of general secondary education with laboratory equipment in a specialized educational area. 3. Creation of 5 techno-hubs on the basis of institutions of vocational (vocational and technical) education. 4. Creation of 3 manufacturers on the basis of higher education institutions. 	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 1.2. Reasonable knowledge and innovation based specialization					
				5. Training of 40 specialists to work in “incubators”. 6. Holding of 20 events for the popularization of innovative activity in region.	
1.9	Creation of an expo centre with a co-working zone of the technopark	2021	144,000.0	Creation of a modern centre with the allocation of several areas for forums, conferences, festivals, seminars, B2B negotiations, exhibitions, trainings. The total capacity of the complex is 700 persons in the event area and 300 persons in the permanent platforms and offices.	
1.10	Holding of information campaigns aimed at the reintegration of residents of the temporarily occupied territories	2021 – 2023	1,350.0	1. Production, placement and distribution of printed information materials aimed at the reintegration of residents of the temporarily occupied territories (flyers, brochures, announcements, posters). 2. Production and distribution of video and audio clips at entrance and exit check points, as well as on TV channels and radio stations of Donetsk Oblast, aimed at popularizing the activities of the Ukrainian government, reforms taking place in the country, etc.	
1.11	Organization of introductory press tours for Ukrainian and foreign journalists	2021 – 2023	900.0	1. Holding of 9 thematic press tours. 2. Holding of 9 press conferences based on the results of the press tours. 3. Invitation of more than 50 regional and national mass media representatives and more than 50 representatives of international mass media, reaching an audience of 30 million people.	
1.12	Creation of investment data sheets for territorial communities of the region	2021 – 2023	2,800.0	Preparation of investment data sheets for 28 created and potential united territorial communities.	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 1.2. Reasonable knowledge and innovation based specialization					
1.13	Design of a brand of Donetsk Oblast and branding of territories of the region's communities	2021	527.8	1. Development of the brand system of Donetsk Oblast (content, architecture, platform, communication system, action programme). 2. Development of brands for 7 united territorial communities.	
1.14	Financial support of small and medium-sized enterprises for the implementation of projects in the field of smart specialization of Donetsk Oblast	2021 – 2023	200,100.0	Provision of financial support to about 200 small and medium-sized enterprises that implement projects in the field of smart specialization of the region. <i>The expected result</i> is the creation of up to 2,000 jobs.	
1.15	Construction of an engineering infrastructure on the sites of industrial parks	2021 – 2023	64,914.8	Creation of engineering communications on the sites of 3 industrial parks of the region.	
1.16	Restoration of the modern production of soda and chemical compounds	2021 – 2023	\$350-400 mln	<i>Investment project</i> , which provides for the construction of a modern plant for the production of soda ash with a design capacity of 600 thousand tons on the sites of the liquidated production. It is planned to create more than 1,500 new jobs directly in the production and about 300 jobs in educational institutions in the context of the introduction of dual education.	
1.17	Creation of a network of slaughterhouses for farm animals (Stage 1)	2021 – 2023	26,600.0	Construction of 4 slaughterhouses with a capacity of up to 40 heads per day, each by purchasing and installing modular equipment for their arrangement.	










ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 1.2. Reasonable knowledge and innovation based specialization					
1.18	Development of a network of productions for processing of agricultural products, in particular on the basis of the agricultural service cooperation	2021 – 2023	35,500.0	<ol style="list-style-type: none"> 1. Establishment of a modular mini-meat processing plant. 2. Establishment of 2 milk-processing plants. 3. Establishment of vegetable processing production. <p><i>Expected result:</i> the ability to process up to 360 tons of meat in live weight, 1.9 thousand tons of milk and 25 thousand tons of vegetables produced by households annually; creation of about 50 new jobs.</p>	
1.19	Development of an agricultural advisory service to support small business in the agricultural sector	2021 – 2023	450.0	<ol style="list-style-type: none"> 1. Organization and holding of 10-15 events (seminars, conferences, meetings) per year with the audience coverage of 100 persons per 1 event. 2. Training of 3 agricultural advisers annually. 3. Holding of 4-6 seminars annually at the level of village councils with the audience coverage of up to 50 people from the rural population and agricultural entrepreneurs. 	
1.20	Establishment of a selection and seed centre of the Donetsk Oblast	2021 – 2023	21,040.85	<p>Establishment of a centre that will act as a business entity that transforms scientific developments into innovative products, performs capitalization and commercialization thereof in the market by:</p> <ul style="list-style-type: none"> • arranging the centre on the basis of SE Experimental Farm “Zaboishchyk” of the Donetsk State Agricultural Experimental Station of the NAAS of Ukraine (Velyka Novosilka raion); • purchase and installation of modern equipment to ensure the operation of the centre. 	
Area 1.3. Transport accessibility and spatial connection					
1.21	Reconstruction and development of Kramatorsk airport	2022 – 2023	\$35 mln	<p>The project provides for the development of CE “Donetsk Sergei Prokofiev International Airport” on the basis of the Kramatorsk airfield.</p> <p><i>Investment project</i>, which provides for:</p> <ul style="list-style-type: none"> • reconstruction of the airport infrastructure; • construction of a 3,000-square-meter terminal with a capacity of 300 thousand passengers per year; • restoration of the runway of the aerodrome. 	








ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 1.3. Transport accessibility and spatial connection					
1.22	Construction and restoration of public motor roads of local significance and man-made structures located on them	2021 – 2023	3,313,779.8	<ol style="list-style-type: none"> 1. Performance of major repairs of public motor roads of local significance (according to the list, which is approved annually in the manner prescribed by law). 2. Construction of the local motor road Mariupol-Urzuf. 3. Source of funding – a targeted subvention from the state budget to the regional budget of Donetsk Oblast. 	
1.23	Improvement of the quality of transport connections between the northern and southern part of the region by overhauling the public motor road of state significance H-32 Pokrovsk – Bakhmut – Mykhailivka, on the section km 31+000 – km 48+000	2021 – 2022	236,278.9	The project envisages the overhaul of a 12 km section of the public motor road of state significance (between Pokrovsk and Kostiantynivka), on which works were partially performed in 2018.	
1.24	Improvement of the capacity of SE “Mariupol Sea Commercial Port”	2021 – 2022	90,000.0	Reconstruction of the rear storage platforms of berths Nos. 16-17 in the territory of SE “MSCP” through: <ul style="list-style-type: none"> • construction of 2 crane tracks for RTG cranes; • arrangement of a railway; • reconstruction of the storm water drainage system. 	









TERMS OF REFERENCE FOR REGIONAL DEVELOPMENT PROJECTS UNDER PROGRAMME 2: QUALITY OF LIFE AND HUMAN DEVELOPMENT










ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.1. Comprehensive development of children and young girls and boys					
2.1	Ensuring of the accessibility of preschool education	2021 – 2023	750,000.0	Reconstruction (re-planning) of 12 buildings of preschool institutions in order to create additional places and ensure compliance with accessibility requirements.	
2.2	Improvement of learning conditions for students of basic institutions of the region and their branches	2021 – 2023	324,559.0	<ol style="list-style-type: none"> 1. Performance of repair works in 5 basic institutions. 2. Construction of multifunctional sports grounds with polyurethane coating in the territory of 5 basic schools. 3. Purchase of 3 school buses to transport children to educational institutions. 	
2.3	National programme of cultural, artistic, scientific-educational and sports-recreational landings to the East "Grateful Donbas"	2021 – 2023	5,300.0	<ol style="list-style-type: none"> 1. Performance of scientific and educational landings through: trips of the best high school pupils, students, their teachers, teachers from regions of Ukraine and city of Kyiv for education and cultural programmes to basic institutions of general secondary and higher education of the territories of Donetsk Oblast controlled by the government of Ukraine (far from the "contact line"); trips of the best pupils, students, their teachers, lecturers, gifted children with disabilities and their parents, etc. to Ukrainian-speaking regions of Ukraine and city of Kyiv; 2. Performance of sports-recreational landings by holding sports competitions, tournaments, exhibition performances in Olympic and other kinds of sports for all age categories and social groups, first of all for children and youth, representatives of youth military-patriotic organizations and law enforcement agencies. 	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.1. Comprehensive development of children and young girls and boys					
				3. Implementation of the project "Days of Kyiv in Mariupol" by holding cultural and artistic events in the cities of Donetsk Oblast within the framework of the all-Ukrainian programme of cultural integration "GRATEFUL DONBAS".	
2.4	Establishment of resource rooms for basic schools	2021	19,445.0	<ol style="list-style-type: none"> 1. Establishment of a network of 25 resource rooms in 25 basic institutions. 2. Performance of repair works in premises. 3. Acquisition of equipment and special tools for the correction of psychophysical development of children with special educational needs. 	
2.5	"A decent country for decent people"	2021 – 2023	41,100.0	<ol style="list-style-type: none"> 1. Development of a network of youth centres, namely – establishment of 30 local centres, 5 raions centres and the development of the regional centre. 2. Holding of 3 military-patriotic trainings "Dzhura – Guardian of the Azov Sea", 3 patriotic actions "4.5.0", 3 patriotic actions dedicated to the Day of Ukrainian Literature and Language. 3. Holding of 8 educational training seminars with the participation of 240 young people, aimed at improving media literacy among young people. Creation and distribution of a media literacy manual. 	
2.6	Strengthening of the role of youth in the management processes of the Donetsk Oblast	2021 – 2023	450.0	<ol style="list-style-type: none"> 1. Holding of trainings "Government and youth community" twice a year. 2. Organization of youth meetings with government officials at various levels and people's deputies to discuss the issues of the region's development. 3. Internship of youth (3 times a year lasting 3 months) in structural units of Donetsk Oblast State Administration, local self-government bodies. 	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.1. Comprehensive development of children and young girls and boys					
2.7	Support for youth initiatives	2021 – 2023	12,000.0	Holding of two competitions annually: <ul style="list-style-type: none"> regional competition of minigrants to support youth initiatives; regional competition to identify social projects developed by civil society institutions in support of youth initiatives. 	
2.8	"Family values of the Ukrainian family"	2021 – 2023	900.0	<ol style="list-style-type: none"> 1. Training of 360 specialists (coaches) of married life schools and 400 specialists (coaches) of responsible parenthood schools. 2. Holding of 3 trainings a year by each trained specialist (coach) (the group consists of 20 people) 3. Training of 60 persons a year by each trained specialist (coach). 	
Area 2.2. Public health care					
2.9	Modernization of health care facilities, introduction of telemedicine and electronic document management	2021 – 2023	202,061.1	<ol style="list-style-type: none"> 1. Establishment of emergency departments in 11 basic hospitals. 2. Performance of repairs or re-profiling with the purchase of modern equipment for 10 departments of hospitals that provide specialized, including inpatient care. 3. Connection to the unified telemedicine system of the region of 17 secondary health care facilities and 253 outpatient departments at primary health care centres. 4. Introduction of electronic document management in health care facilities of Donetsk Oblast. 	
2.10	Construction of the Regional Polyclinic Hospital in Kramatorsk, Donetsk Oblast	2021 – 2023	\$303 mln	<p>Construction of a regional polyclinic hospital with a capacity of 600 beds (235 therapeutic and 365 surgical profile) and a polyclinic department with a capacity of 600 visits per shift.</p> <p><i>The investment project envisages the construction of a hospital building (6-8 floors), allocation of several zones</i></p>	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.2. Public health care					
				within the hospital: reception area (entrances, access ways, sites for visitors' vehicles); areas of the hospital building with the adjacent territory (footpaths, areas for walking and recreation); zones of the anatomic pathology department; areas of a residential complex with residential buildings for doctors; dormitory and visitors complex areas for patients' family members; a shelter.	
2.11	Development of the regional perinatal centre of Level III	2021 – 2023	81,800.0	<ol style="list-style-type: none"> 1. Purchase and installation of modern high-tech equipment for intensive care, tracking equipment, modern diagnostic equipment; training of specialists to work on the received equipment. 2. Reconstruction of premises, organization of work of new departments. 3. Implementation of training of medical staff of the maternity and childhood service through seminars, trainings with the involvement of specialists from leading institutions of Ukraine. 	
2.12	Development of the regional children's hospital	2021 – 2023	308,291.8	<ol style="list-style-type: none"> 1. Construction works: Phase I – addition of a new building; Phase II – reconstruction and repair of the existing building. 2. Creation and equipment of 7 departments, including: somatic, surgical, oncohematological, boxed infectious diseases departments, intensive care, rehabilitation and modern laboratory. 3. Accommodation of the paediatric, neonatal, paediatric infections and paediatric surgery departments of Donetsk National Medical University. 	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.2. Public health care					
2.13	Strengthening of the preventive measures to prevent the incidence of malignant tumours in women	2021 – 2023	4,512.4	<ol style="list-style-type: none"> 1. Purchase of diagnostic equipment for the Regional Centre for the Prevention and Treatment of Background Cervical Diseases. 2. Training of primary care physicians in the skills of oncogynecological examination and cytological examinations. 3. Vaccinations against human papilloma virus. 4. Introduction of social advertising in order to involve a wide range of women in preventive examinations (especially in rural areas) and increase of the motivation of citizens to a healthy lifestyle. 5. Introduction of an electronic database of a single register of patients with cervical pathology. 	
2.14	Establishment of a department of physical and rehabilitation medicine for ATO/ JFO participants and members of their families	2021 – 2023	23,025.7	<ol style="list-style-type: none"> 1. Construction of a 4-storey building of the Department of Physical and Rehabilitation Medicine with a swimming pool designed for 150 visits per shift. 2. Purchase of medical and technological equipment. 	
2.15	Creation of conditions for the provision of social services to people who have undergone a course of treatment for drug addiction in a hospital and need social services	2021 – 2022	16,500.0	Overhaul of the premises with the placement of CI “Regional Centre for Social and Psychological Rehabilitation” in it, which will allow to increase the number of rehabilitants to 60 people per month. Approximately 1,400 people a year will receive consultation services.	








ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.3. Harmonious physical and spiritual human development					
2.16	Art studios at a museum for children with special educational needs: we watch, create, grow up	2021 – 2023	2,800.0	<ol style="list-style-type: none"> 1. Adaptation of the territory of 3 museums for visiting by people with disabilities, purchase and installation of the necessary equipment. 2. On annual basis: <ul style="list-style-type: none"> • holding of 12 plenary art studios and 10 museum studios, 18 outdoor events, 17 exhibitions, 2 workshops; • preparation of 2 methodical and practical developments, 1 thematic edition; • dissemination of experience in the role of museums in informal and supplementary education and upbringing of children, coverage of 100 museum employees. 	
2.17	Support of the artistic potential of Donetsk Oblast through the use of incentive measures	2021 – 2023	4,800.0	<ol style="list-style-type: none"> 1. Assignment of 14 annual creative scholarships to young artists. 2. Provision of financial support to 40 projects developed by civil society institutions in the field of culture, tourism and art. 3. Holding of 90 cultural events, exhibitions, master classes. 	
2.18	Development of libraries as modern cultural, educational and information centres	2021 – 2023	37,230.0	<ol style="list-style-type: none"> 1. Update of material and technical base of 195 libraries, performance of repair works. 2. Increase in the number of visitors by 15.0% annually 3. Creation of a motivational school of distance learning "IT Format Librarian". 4. Acquisition and equipment of 1 BiblioBus. 	
2.19	Hospitality industry of Donetsk Oblast	2021 – 2023	28,739.5	<ol style="list-style-type: none"> 1. Performance of repairs and equipping of at least 3 tourist infrastructure objects, update of 6 exhibition expositions, installation of 3 sensor terminals, purchase of equipment. 2. Development of a network of tourist facilities and creation of new tourist routes in the region. 	








ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.3. Harmonious physical and spiritual human development					
				3. Installation of at least 10 road signs, information boards and tourist signs to the main tourist and excursion objects. 4. Holding of 8 festivals of various genres annually.	
2.20	Creation of conditions for safe and comfortable stay of children during recreation and rest in the framework of Communal Enterprise "Regional Children's and Youth Sanatorium and Recreational Complex "Pearl of Donetsk Oblast"	2021 – 2023	168,000.0	The material and technical base of the Regional Children's and Youth Sanatorium and Recreational Complex "Pearl of Donetsk Oblast" was improved in order to create adequate and equal conditions for accommodation of children, development of their creative, intellectual abilities, creation of conditions for continuing the process of children's education during recreational and rest sessions.	
2.21	Ensuring of the full operation of the Donetsk Higher School of the Olympic Reserve named after S. Bubka	2020 – 2023	119,865.0	Construction of a 5-storey extension to the dormitory DHSOR named after S. Bubka, including: <ul style="list-style-type: none"> classrooms for 400 students; dormitory for 24 beds; shooting range, two sports halls; buffet for 60 people; sports and training facilities, sports building with a swimming pool. 	
2.22	Construction of a specialized sports park with the location of the Olympic sports base	2021 – 2023	\$36 mln	<i>The investment project</i> envisages the construction of a complex of sports facilities, which will include: <ul style="list-style-type: none"> two-storey sports complex; stadium; athletics arena; swimming pool; administrative buildings; recovery centre; residential buildings, food unit, etc. 	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 2.3. Harmonious physical and spiritual human development					
2.23	Development of the modern sports infrastructure of the region for training athletes	2021 – 2023	779,540.5	<ol style="list-style-type: none"> 1. Construction of a H2O swimming pool and sports and recreation complex in Kramatorsk. 2. Reconstruction of swimming pools in the cities of Dobropillya, Myrnohrad, Selidove. 3. Reconstruction of stadiums, buildings of children's and youth sports schools, sports palaces, sports complexes, etc. 	
2.24	Development of public sports facilities in small towns and settlements near the "contact line"	2021 – 2023	5,960.0	<ol style="list-style-type: none"> 1. Construction of more than 10 sports grounds: <ul style="list-style-type: none"> • with an artificial covering 42x22 in establishments of general secondary education; • with a polyurethane covering 38x20; • for playing tennis. 2. Reconstruction of 2 stadiums, sports grounds with artificial turf (including major repairs). 	
2.25	Creation of conditions for leisure in the settlements of the region	2021 – 2023	19,000.0	<ol style="list-style-type: none"> 1. Establishment of a network of 45 open-air spaces in the cities and raions of the region for cultural, meaningful leisure of young people (summer cinemas, concert stationary stages, skate parks, etc. at the request of the youth). 2. Holding of 55 cultural mass events annually. 	









TERMS OF REFERENCE FOR REGIONAL DEVELOPMENT PROJECTS UNDER PROGRAMME 3: EFFECTIVE MANAGEMENT AND SECURITY IN THE CONTEXT OF EXTERNAL AND INTERNAL CHALLENGES

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.1. Security of the population and territories					
3.1	Technical re-equipment of subordinate units of the Main Department of the SES of Ukraine in Donetsk Oblast	2021 – 2023	56,000.0	Acquisition of: <ul style="list-style-type: none"> • a special car of the gas and smoke protection service; • a mobile telecommunication complex on the basis of off-road vehicle; • digital radio communications; • fire technical equipment; • a mobile control point (car) of the head of emergency response and the operational group of the Main Department of the SES in Donetsk Oblast; • a special emergency diving station of medium type; • a special emergency rescue machine of light type. 	
3.2	Security of the population and territories	2021 – 2022	180,000.0	Establishment of 11 public safety centres, which will house fire and rescue services and police units.	
3.3	Ensuring of the safety of people on the coast of the Sea of Azov and water bodies of Donetsk Oblast	2021 – 2023	14,495.0	1. Restoration of the rescue station No. 10 in the village of Yakivka, Lyman City Territorial Community. 2. Repair of 3 rescue stations (No. 7 in Yalta urban settlement, No. 9 in Shchurove village of the Lyman City Territorial Community and No. 10 in Yakivka village of the Lyman City Territorial Community).	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.1. Security of the population and territories					
				3. Acquisition of diving equipment and rescue equipment to ensure the smooth operation of rescue stations. 4. Improvement of the system of promoting safe behaviour of people in water bodies. 5. Production of propaganda and information material in order to teach the population the wetiquette.	
3.4	Development of the territorial automated system for the centralized warning and establishment of local automated systems for the centralized warning with the introduction of the state-of-the-art technologies in the territory of Donetsk Oblast	2021 – 2023	66,459.0	1. Step-by-step modernization of the territorial automated system for the centralized warning (TASCW). 2. Construction of 31 local automated systems for the centralized warning (LASCW). <i>Expected result:</i> coverage by the warning system of the region's population of 1.5 million people.	
3.5	Replenishment of the regional material reserve of Donetsk Oblast for the implementation of measures aimed at preventing and eliminating the consequences of emergencies and providing emergency assistance to the affected population	2021 – 2023	11,998.5	Replenishment to the volumes of accumulation of material values of the regional material reserve of Donetsk Oblast approved by the nomenclature.	







ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.1. Security of the population and territories					
3.6	Getting of the existing stock of protective structures of civil defence ready for use in accordance with their intended purpose, equipping of the simplest shelters accessible to persons with disabilities, women and men with children, elderly people and other vulnerable groups	2021 – 2023	33,709.4	<ol style="list-style-type: none"> 1. Technical inventorying of civil defence structures. 2. Drawing up of design and estimate documentation. 3. Repair of protective structures of civil defence. 	
3.7	Raising of public awareness and implementation of measures aimed at crime prevention	2021 – 2023	5,600.0	<ol style="list-style-type: none"> 1. Creation of 450 "safe houses" by installing video surveillance systems and additional lighting in apartment buildings (condominiums) and in the territories of these households (parking areas, playgrounds), manufacture and installation of information stands and signs within the project "Safe House". 2. Formation of 60 teams of children-mediators and creation of 60 School Services of Understanding, holding of 4 three-day trainings and support of practices in the form of 2 comedies, coverage in mass media of the issues of reduction of the potential threat of violence, prevention of bullying, raising of legal awareness of children in educational institutions within the framework of the project "Act Today for the World Tomorrow". 3. Establishment of public organizations from active legal conscious people, who together with the police take part in measures for the protection of public order and preventive raids, within the framework of the project "Public Organizations". 	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.1. Security of the population and territories					
				4. Taking of preventive measures to ensure road traffic safety, work with special measuring equipment (checking of the technical condition, tinting, use of gas analysers, smoke meters, noise measurement, etc.) within the project "Safe Taxi". 5. Coverage of projects in the mass media.	
3.8	Establishment of a network of sterilization and mini-sterilization points for sterilization, vaccination and retention of homeless animals	2021 – 2023	18,000.0	Production of sterilization and mini-sterilization points and their placement in settlements, raions, communities.	
3.9	Creation of conditions for the improvement of prevention and prompt response to events by developing UASC (Unified Analytical Service Centre of the Main Department of the National Police in Donetsk Oblast)	2021 – 2024	43,601.0	1. Purchase and installation of 12 servers. 2. Acquisition of 22 licenses for the processing of data from video surveillance cameras of UASC. 3. Installation of 180 cameras of intelligent video surveillance in the territory of Donetsk region. 4. Expansion of the data storage system.	
Area 3.2. Equal access of the population to basic social, administrative and utility services					
3.10	Establishment of "Social Offices"	2021 – 2023	338,804.3	1. Reconstruction and thermal modernisation of 12 buildings. 2. Purchase of modern computer equipment, furniture. 3. Creation of conditions for unimpeded access for people with disabilities. 4. Landscaping of the surrounding area. <i>Expected outcome:</i> comfortable conditions have been created for more than 600 thousand service recipients, including those with special needs.	








ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.2. Equal access of the population to basic social, administrative and utility services					
3.11	Improvement of the quality of social services through a network of inpatient departments for permanent or temporary residence of lonely citizens of territorial centres of social services of the system of social protection of the population	2021 – 2023	65,540.3	<ol style="list-style-type: none"> 1. Creation of stationary offices in 2 territorial centres of social services in Kramatorsk and Novohrodivka. 2. Overhaul of stationary offices in 2 territorial centres of the town of Avdiivka and Mariinka raion. 3. Reconstruction and overhaul of the House of Veterans "Good Hearts" of Nikolskyi Territorial Centre for Social Services. <p><i>Expected outcome:</i> improved the mobility conditions in inpatient departments with a total capacity of 202 beds.</p>	
3.12	Improvement of the provision of social services by boarding schools of the social protection system of the region	2021 – 2023	551,991.8	<p>Overhaul and reconstruction of 10 boarding facilities of the systems of social protection of the region's population, taking into account the state-of-the-art technologies and thermal modernization.</p> <p><i>Expected outcome:</i> provided comfortable and safe conditions for 2,8 thousand care recipients of boarding facilities.</p>	
3.13	Equipping, modernization and reconstruction of the existing centres of complex rehabilitation of Donetsk Oblast	2021 – 2023	10,347.6	<ol style="list-style-type: none"> 1. Equipping of the complex rehabilitation centre for children with disabilities of the Kramatorsk City Council, holding of trainings for physical rehabilitation of specialists to work on special equipment. 2. Improvement of the material and technical base of 3 facilities by purchasing equipment, simulators for physical rehabilitation, computer hardware and software, etc. 3. Performance of major repairs (reconstruction) and equipment of 3 facilities. <p><i>Expected outcome:</i> improved the conditions for providing rehabilitation services for 0.5 thousand people / children with disabilities.</p>	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.2. Equal access of the population to basic social, administrative and utility services					
3.14	Establishment of small group homes for orphans and children deprived of parental care	2021 – 2023	30,000.0	<ol style="list-style-type: none"> 1. Creation of 6 small group houses. 2. Removal from boarding schools of at least 50 orphans and children deprived of parental care, who will be accommodated in small group homes 	
3.15	Development of the system of administrative services in Donetsk Oblast	2021 – 2023	79,000.0	<ol style="list-style-type: none"> 1. Reconstruction of non-residential buildings, overhaul of premises and construction of at least 6 administrative services centres. 2. Arrangement, purchase of furniture and appliances, introduction of electronic services. <p><i>Expected outcome:</i> provided with quality and administrative services to more than 150 thousand people; reduced time of servicing a person to 15 minutes.</p>	
3.16	Waterproofing of the Siverskyi Donets-Donbas Canal (Phase I)	2021 – 2023	141,000.0	<p>Waterproofing of the canal section with the length of 1,500 linear metres.</p> <p><i>Expected outcome:</i> reduced water losses by 1,936 thousand m³/year (by 3% of the total losses in the canal), provided electricity savings at the level of 567.21 thousand kWh/year (8.4% of the total amount of energy consumed for water lifting).</p>	
3.17	Overhaul and reconstruction of the Second Donetsk Water Conduit (Phase I)	2021 – 2023	232,611.9	<p>Overhaul of 40 km of the SDWC on the section from the 2nd to the 3rd rise in the territory of Sloviansk raion.</p> <p><i>Expected outcome:</i> reduced drinking water losses by 1880 thousand m³/year (almost 19% of total water losses).</p>	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.2. Equal access of the population to basic social, administrative and utility services					
3.18	Optimization of water supply and disposal systems of cities and raions of Donetsk Oblast	2021 – 2023	995,473.0	<ol style="list-style-type: none"> 1. Replacement of 50 km of water supply networks and 7 km of pumped sewers; 2. Reconstruction of 2 treatment facilities and replacement of obsolete pumping equipment with energy efficient ones. 3. Conduct of a water audit to identify the places of greatest water loss. <p><i>Expected outcome:</i> reduced drinking water losses by 50%, electricity consumption in water supply and disposal systems – by 30%.</p>	
3.19	Provision with housing of orphans, children deprived of parental care, persons from among them and family-type orphanages as an alternative form of family upbringing	2021 – 2023	205,000.0	<ol style="list-style-type: none"> 1. Acquisition of housing for orphan children and children deprived of parental care, persons from among their number. 2. Acquisition of housing for the creation of family-type orphanages on the basis of functioning reception offices. <p><i>Expected outcome:</i></p> <ol style="list-style-type: none"> 1. Provided with housing at least 450 orphans and children deprived of parental care and persons from among them. 2. Provided 15 family-type orphanages with housing for at least 105 orphans and children deprived of parental care. 	
Area 3.3. Effective management of the territorial development					
3.20	Support for the creation and development of family farms and dairy agricultural service cooperatives	2021 – 2023	12,000.0	<ol style="list-style-type: none"> 1. Partial reimbursement to family farms, households of the cost of individual milking machines. 2. Partial reimbursement to business entities engaged in the provision of services for the purchase of milk, family farms, households of the cost of milk cooling equipment. 	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.3. Effective management of the territorial development					
				<ol style="list-style-type: none"> Financial support to agricultural service cooperatives, farms, individual entrepreneurs producing finished milk processing products, for passing the certification of products in accordance with the requirements of HACCP. Assistance in the promotion of certified dairy products, including craft, to the network of domestic grocery retail. Organization of awareness raising work. Holding of trainings, training events for writing business plans to raise funds for organizations providing international technical assistance. <p><i>Expected outcome:</i></p> <ol style="list-style-type: none"> Increased the number of cows in households and family farms to 21.8 thousand heads. Provided 40% of the regional fund for consumption of milk and dairy products with its own products. Established 100 family farms and 10 agricultural service cooperatives. 100 new jobs were created, 200 people became self-employed. 	
3.21	Restoration of critical infrastructure on the "contact line"	2021 – 2022	80,600.0	<ol style="list-style-type: none"> Construction of gas pipelines from the territory controlled by the Government of Ukraine. Restoration of damaged power lines in the village of Pidchky and village of Opytne, Yasynuvata raion. <p><i>Expected outcome:</i> restored comfortable living conditions for about 1.5 thousand inhabitants of settlements on the demarcation line.</p>	









ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.4. Informatization and digitalization of public services					
3.22	Organization and holding of architectural and town-planning competitions "Public space by the view of youth"	2021 – 2023	327.0	<ol style="list-style-type: none"> 1. Holding of the annual architectural and urban planning competitions among student youth. 2. Public summing up of competition results with discussion of competition works. 3. Coverage of events in the mass media. 	
3.23	Maintenance and development of the urban cadastre	2021 – 2023	11,300.0	<ol style="list-style-type: none"> 1. Filling of databases. 2. Creation and maintenance of address registers, registers of town-planning and authorization documentation, etc. 3. Creation of services for online work, including the provision of administrative services. 4. Creation of means of integration of the town-planning cadastre with other information systems. 5. Development of specialized services for monitoring the development of territories and the state of implementation of urban planning documentation, analysis of metadata of urban cadastre. 6. Holding of events for training and exchange of experience on the issues of the town-planning cadastre. 	
3.24	Introduction of information and educational system of continuous education in the field of urban planning in Donetsk Oblast	2021 – 2023	6,319.0	<ol style="list-style-type: none"> 1. Organization of training and retraining of specialists in spatial planning. 2. Improvement of skills of heads of executive authorities and local self-government bodies of the region on the organization of urban planning activities through seminars, meetings, "round tables" and conferences. 	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 3.4. Informatization and digitalization of public services					
3.25	Ensuring of the spatial planning, urban planning and investment activities in the united territorial communities	2021 – 2023	183,550.0	<ol style="list-style-type: none"> 1. Creation (update) of a digital topographic basis of scale 1:10000 and scale 1:2000 – 17,345.26 sq. km. 2. Development of town-planning documentation – 76 units. 3. Development of complex projects on spatial planning – 4 units. 4. Entering of geospatial data of the developed documentation on spatial planning into the geodatabases of urban planning and the State Land Cadastres. 	
3.26	Update (changing) of design solutions of the scheme of planning of the territory of Donetsk Oblast	2021 – 2023	10,970.0	<ol style="list-style-type: none"> 1. Changing of the Scheme of Planning of the Territory of Donetsk Oblast in terms of: <ul style="list-style-type: none"> • road infrastructure and routes of main engineering networks; • resettlement system; • directions of economic complex development; • measures to ensure natural and man-made safety, etc. 2. Production of graphic and text materials, including for public use. 3. Changing of geodata bases of the town-planning cadastre, updating of vector electronic maps and cartographic Web services. 	









TERMS OF REFERENCE FOR REGIONAL DEVELOPMENT PROJECTS UNDER PROGRAMME 4: ENVIRONMENTAL SAFETY AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT




ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 4.1. Safe state of the environment					
4.1	Development of an automated environmental monitoring system	2021 – 2023	60,400.00	<ol style="list-style-type: none"> 1. Installation of 75 compact air quality stations on the border of sanitary protection zones of air polluting enterprises of Donetsk Oblast. 2. Establishment of 1 environmental monitoring centre in Donetsk Oblast. 	
4.2	Formation in society of ecological values and principles of sustainable consumption and production	2021 – 2023	31,500.0	<ol style="list-style-type: none"> 1. Organization of visits to reserves, national nature parks, botanical gardens, historical and cultural sites for about 5,000 schoolchildren and young people of Donetsk Oblast, their involvement in educational environmental excursions, observations and scientific research (project "Ecological Trails of the Native Ukraine"). 2. Holding of 3 scientific and practical conferences on environmental issues. 3. Printing of information materials with a circulation of about 20 thousand copies. 	
4.3	Reconstruction of treatment facilities in the settlements of the region	2021 – 2023	259,200.00	<ol style="list-style-type: none"> 1. Reconstruction of the combined treatment facilities in Myrnohrad. 2. Reconstruction of sewage treatment plants in 6 cities (Toretsk, Lyman, Chasiv Yar, Siversk, Selidove, Dobropillya) and 1 settlement (Kleban-Byk). 3. Construction of block treatment facilities in Oleksandrivka. <p><i>Expected outcome:</i> reduced discharges of pollutants into water bodies by 40.5 thousand m³ per day.</p>	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 4.1. Safe state of the environment					
4.4	Construction and reconstruction of the storm water drainage systems and engineering structures for receiving, disposing and treating surface wastewater in the settlements of the region	2021 – 2023	50,000.0	<ol style="list-style-type: none"> 1. Construction of a storm water drainage system in 4 settlements of the region. 2. Reconstruction of the storm water drainage system in 2 settlements of the region. 3. Construction of engineering structures for receiving, disposing and treating surface wastewater in 4 settlements of the region. 	
4.5	Rehabilitation of water bodies	2021 – 2023	314,160.5	<ol style="list-style-type: none"> 1. Restoration and maintenance of a favourable hydrological regime and sanitary condition of 3 rivers and their tributaries (Kazennyi Torets, Bakhmutka, Kryvyi Torets). 2. Reconstruction of the zone of the pond "Nulovka" (Pokrovsk). 3. Clearing of the rivers Solona (Selidove) and Karatysh (with the establishment of the boundaries of water protection zones). 4. Reconstruction of hydro units of 3 reservoirs (Kleban-Bykskyi, Mayachkivskyi, Staromlynivskyi). 	
4.6	Implementation of measures to reduce emissions at industrial enterprises of the region	2021 – 2022	1,137,994.1	<ol style="list-style-type: none"> 1. Reconstruction (with new construction) of GOU foundries and bunker overpass SE No. 4, dust treatment facilities of limestone firing machines No. 1-4 PJSC "MMK named after ILLICH". 2. Implementation of an integrated management system in accordance with the requirements of the ISO 14001 standard at PJSC "Avdiivka Coke Plant". 3. Reconstruction of dust cleaning equipment of LLC "Kramatorskteploenergo" with the installation of a dry three-field electrostatic precipitator. 4. Supply of equipment and installation of aspiration units of the foundry yard and sub-bunker room of the overpass of the charge supply system within the project "Technical re-equipment of production facilities of LLC "Kramatorsk Ferroalloy Plant". 	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 4.1. Safe state of the environment					
4.7	Provision of conditions for the reproduction of forest plantations of the region by creating a regional forest seed-breeding centre	2021 – 2022	29,300.0	<ol style="list-style-type: none"> 1. Creation of a forest seed plantation of the main forest-forming species. 2. Renovation of premises for cleaning and storage of forest seeds, as well as placement of equipment for sowing cassettes. 3. Construction of a greenhouse and a hardening site for growing seedlings with a closed root system. 4. Acquisition of cassettes and equipment for sowing cassettes, growing seedlings with a closed root system, planting seedlings in open ground. <p><i>Expected outcome:</i></p> <ol style="list-style-type: none"> 1. ensuring of the restoration of up to 800 hectares of forest, including within the National Natural Park "Holy Mountains", which suffered as a result of the armed conflict; 2. reduction of the cost of forest reproduction by 40%. 	
4.8	Preservation and reproduction of forests, biological and landscape diversity	2021 – 2022	75,116.2	<ol style="list-style-type: none"> 1. Increasing of the area of the nature reserve fund by 7,000 hectares, determining the boundaries of the territories of the NPF objects (90%). 2. Increasing of the level of forest cover by 250 hectares. 3. Restoration of disturbed lands and their reclamation. 4. Reproduction, protection and rational use of hunting fauna. 5. Construction and arrangement of premises intended for research work. 	
Area 4.2. Sustainable management of waste and hazardous chemicals					
4.9	Construction of solid domestic waste landfills	2021 – 2022	214,000.0	<ol style="list-style-type: none"> 1. Construction of a regional solid domestic waste landfill for the southern group of cities (Mariupol, Manhush raion, Nikolske raion). 2. Construction of a solid domestic waste landfill and a waste sorting complex in Mariupol. 	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 4.2. Sustainable management of waste and hazardous chemicals					
4.10	Reclamation of landfills for solid domestic waste	2021	150,000.0	Reclamation and landscaping of 15.8 hectares of disturbed lands.	
4.11	Construction of waste sorting stations in the region	2021 – 2023	326,000.0	Construction of 5 waste sorting stations in Volnovakha, Mangush, Yalta, Velyka Novosilka, Lyman.	
4.12	Construction of waste trans-shipment stations	2021 – 2023	447,770.5	Construction of 5 waste trans-shipment stations in the cities of Slovyansk, Kostiantynivka, Bakhmut, Toretsk and Dobropillia raion.	
4.13	Construction of waste processing plants	2021 – 2023	\$108 mln	<i>The investment project</i> involving the establishment of 2 waste processing plants in the cities of Kramatorsk and Mariupol.	
4.14	Conduct of informational and educational activities, including on the issues of household waste treatment	2021 – 2023	900.0	Taking of measures to implement the strategy of informing the population regarding the treatment of household waste.	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 4.2. Sustainable management of waste and hazardous chemicals					
4.15	Reduction of the share of industrial waste landfilled in the Donetsk Oblast	2021 – 2023	4,900.0	<ol style="list-style-type: none"> 1. Modernization of industrial productions, introduction of low-waste technologies and technologies of industrial waste processing. 2. Signing of a Memorandum between the village councils of Mariupol and PJSC “Azovstal Iron and Steel Works” for the supply of slag products for public utilities. 3. Use of ash-slag mixtures of Slovianska TPP in construction and road industry. 	
Area 4.3. Energy security and development of alternative energy					
4.16	Introduction of an automated energy management system	2021 – 2023	5,200.0	<ol style="list-style-type: none"> 1. Implementation of a pilot project for the installation of metering devices with automatic transmission. 2. Sharing of the positive experience with other institutions. 3. Development of a single regional software product for energy monitoring and its implementation at the regional and local levels. 	
4.17	Promotion of energy efficiency among the population	2021 – 2023	350.0	<ol style="list-style-type: none"> 1. Holding of classes in schools of the region on the use of energy saving technologies in everyday life. 2. Establishment of a regional centre for training and monitoring of energy resources, on the basis of a higher education institution. 3. Holding twice a year of seminars and trainings for representatives of executive authorities, business entities. 4. Placement of billboards with advertising and promotion of energy efficiency in the region, information materials. 5. Holding of an annual competition of children's creativity in the field of energy efficiency and energy saving. 	

ToR No.	 Name of ToR for projects	 Deadline for execution	 Financing requirement thousand UAH	 Key activities / expected results	 ToR full content
Area 4.3. Energy security and development of alternative energy					
4.18	Reconstruction and modernization of heat supply facilities in cities and raions of Donetsk Oblast	2021 – 2023	224,219.7	<ol style="list-style-type: none"> 1. Reconstruction of 8 boiler houses with the installation of modern equipment. 2. Replacement of the existing 5.5 km of heating networks with PPU pipes. 3. Transfer of 690 apartments to electric heating. 	
4.19	Reconversion of coal territories in order to solve the socio-economic and environmental problems of mono-functional mining cities	2021 – 2023	500.0	<ol style="list-style-type: none"> 1. Conduct of an analytical research of transformations of coal territories during and after closing of mines and development of the economic and legal mechanism of reconstruction of coal territories. 2. Preparation of investment proposals for the implementation of priority projects in the coal industry: <ul style="list-style-type: none"> • "Exploration and production of methane gas from the dome of "Karabanka" (Toretsk)"; • "Integrated use of mine waters in mono-functional mining cities". 	
4.20	Introduction of programmes to support the introduction of alternative energy sources for the population and the budget sphere of the region	2021 – 2022	12,000.0	<ol style="list-style-type: none"> 1. Provision of partial (10%, but not more than 25 thousand Hryvnias) reimbursement of funds raised for the installation of solar power plants by private households in the region. 2. Involvement of more than 200 private households in the programme. 	



LIST OF INDICATORS

**OF THE PERFORMANCE ASSESSMENT OF
IMPLEMENTATION OF THE DONETSK OBLAST
DEVELOPMENT STRATEGY FOR THE PERIOD
UNTIL 2027**

STRATEGIC OBJECTIVE 1: MODERNIZED, COMPETITIVE ECONOMY

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
1.1. Skilled staff, productive employment and decent work	1.1.1. Reduction of imbalances between workforce supply and demand	Level of participation of the population in the workforce,%	Economy Department of the Oblast State Administration (RSA), Main Statistics Department	69.5	72.2	75.6
		Disaggregation:				
		women		62.9	65.5	66.8
		men		76.2	75.2	78.1
		towns		69.2	70.3	73.5
		rural areas		71.2	72.8	76.8
		Unemployment rate according to the ILO methodology, %	Economy Department of the RSA	14.0	12.6	8.3
		Disaggregation:				
		women		8,3	7.3	6.8
		men		18.9	16.1	9.2
	1.1.2. Updating of the regional system of vocational (vocational-technical) education	Workload per 1 vacant job, persons	Donetsk Regional Employment Centre	14	6	5
		Ratio of the average monthly wages of women and men, %	Economy Department of the RSA	63.6	75.2	87.9
		Proportion of graduates of general secondary education institutions who entered vocational (vocational-technical) education institutions, %	Department of Education and Science of the RSA	16.0	18.0	22.0
		Disaggregation:				
		• Women, % of girls who graduated from general secondary education institutions		10.8	13.3	17.6
		• Men, % of boys who graduated from general secondary education institutions		21.2	22.7	26.4

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
				2023	2027	
		<ul style="list-style-type: none">Cities, % of graduates of urban general secondary education institutions		13.4	15.8	20.2
		<ul style="list-style-type: none">Rural area, % of graduates of rural general secondary education institutions		18.6	20.2	23.8
	1.1.3. Development of small and medium business as a driver of structural changes	Share of employees engaged in small and medium enterprises in the total number of employees engaged in business entities of the region, %	Economy Department of the RSA	74.6	78.3	85.0
		Share of sales of products (goods, services) of small and medium enterprises in the total sales of products (goods, services) of enterprises of the region, %	Economy Department of the RSA	27.6	28.2	32.4
	1.2. Reasonable knowledge and innovation based specialization	1.2.1. Development and effective use of scientific and innovative potential	Number of researchers involved in the performance of R&D, per 10,000 employed persons	Department of Investment and Innovation Development and Foreign Relations, RSA	2	3
		Share of researchers under the age of 44 involved in the performance of R&D, % of the total number of researchers	Department of Investment and Innovation Development and Foreign Relations, RSA	47.5	48.3	48.6
		Disaggregation:				
		women		25.3	25.9	25.9
		men		22.2	22.4	22.7
	1.2.2. Formation of a positive image of the region	Population decline and growth ratio, times	Economy Department of the RSA	1.50	1.25	1.00

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
	1.2.3. Support of industries with economic and innovative potential for development	Index of physical volume of the gross regional product (cumulative total to the reference year in the previous year's prices), %	Economy Department of the RSA	100.0	103.0	107.7
		Share of innovative enterprises in the region, %	Department of Investment and Innovation Development and Foreign Relations, RSA	17.9	20.4	22.1
		Share of sold innovative products (goods, services) in the total sold products (goods, services) of the region, %	Department of Investment and Innovation Development and Foreign Relations, RSA	0.4	0.6	0.7
	1.2.4. Development of a modern system of agricultural processing in accordance with market needs	Share of food, beverages and tobacco production in the total volume of sold industrial products of the region, %	Department of Agro-Industrial Development and Land Relations, RSA	3.6	5.0	7.0
		Share of the receipt of grain, legumes and oilseeds by enterprises engaged in their storage and processing in the total production of these crops, %	Department of Agro-Industrial Development and Land Relations, RSA	17.3	20.0	30.0
	1.3. Transport accessibility and spatial connection	1.3.1. Improvement of the quality and accessibility of transport and logistics services, taking into account internal and interregional relations	Department of the Development of Basic Industries, RSA	100.0	113.4	130.0

STRATEGIC OBJECTIVE 2:

QUALITY OF LIFE AND HUMAN DEVELOPMENT

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
2.1. Comprehensive development of children and young girls and boys	2.1.1. Improvement of the quality and accessibility of preschool and basic secondary education	Level of coverage of older preschool children (5 years) by preschool education institutions, % of the number of children of the corresponding age	Department of Education and Science of the RSA	92.0	95.0	97.0
		Disaggregation:				
		towns		95.0	97.0	98.0
		rural areas		87.0	90.0	95.0
		Average occupancy of general education institutions to the planned number of persons per 1 institution	Department of Education and Science of the RSA	558	650	770
		Disaggregation:				
		towns		450	520	600
		rural areas		108	130	170
		Share of graduates of general education institutions who received 160 or more points as a result of external independent testing, % of the total number of students	Department of Education and Science of the RSA	27.9	28.2	28.9
		Disaggregation:				
		towns		30.0	35.0	40.0
		rural areas		12.9	21.0	28.4
		boys		23.5	26.0	29.5
		girls		31.6	33.0	38.9

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
	2.1.2. Provision of educational services to children with special educational needs	Share of children with special educational needs who attend education institutions at different levels of education, %	Department of Education and Science of the RSA	2.0	2.2	2.4
		Disaggregation:				
		towns		3.1	3.3	3.7
		rural areas		0.9	1.1	1.2
		boys		2.6	2.9	3.1
		girls		1.4	1.5	1.7
	2.1.3. Creation of conditions for self-realization of young girls and boys	Level of participation of persons aged 15-34 in the workforce (level of economic activity), %	Economy Department of the RSA	62.7	65.4	69.8
2.2. Public health care	2.2.1. Improvement of the quality and general accessibility of medical services in urban and rural areas	Level of provision of primary care physicians with cars, %	Health Department of the RSA	77.0	90.0	90.0
		Disaggregation:				
		towns		78.0	90.0	90.0
	2.2.2. Restoration of the tertiary (highly specialized) level of medical services	Perinatal mortality (per 100 thousand live and dead births), cases	Health Department of the RSA	1154.3	1000.0	950.0
		Neonatal mortality (per 1 thousand live births), cases	Health Department of the RSA	8.7	8.6	8.5
	2.2.3. Strengthening of preventive measures to prevent morbidity of the population	Share of the population covered by preventive examinations, % of the plan	Health Department of the RSA	95.5	96.0	96.0
		Disaggregation:				
		towns		96.0	96.0	96.0
		rural areas		93.8	96.0	96.0

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
		Share of patients with firstly diagnosed malignant neoplasms detected during preventive examinations, % of the total number of detected cases	Health Department of the RSA	25.8	30.0	33.0
		Disaggregation:				
		towns		24.8	30.0	33.0
		rural areas		29.5	30.0	33.0
		Level of coverage of the population with preventive vaccinations, %		72.0	86.0	96.0
		Disaggregation:				
		children		87.0	90.0	96.0
		adults		51.0	80.0	96.0
		towns		75.0	90.0	96.0
		rural areas		73.0	90.0	96.0
2.2.4. Improvement of the quality of life of people in need of special socio-medical, psychological and rehabilitation care		Number of people diagnosed with HIV per 100 thousand population, cases	Health Department of the RSA	800	1100	800
		Disaggregation:				
		women		350	510	320
		men		450	590	480
		Number of patients with firstly diagnosed active tuberculosis per 100 thousand population, cases		1300	1100	800
		Disaggregation:				
		women		450	380	280
		men		850	720	520

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
2.3. Harmonious physical and spiritual human development	2.3.1. Increasing of the accessibility of cultural services	Growth rate of the population covered by cultural events (compared to the reference year), %	Culture and Tourism Directorate of the RSA	100.0	110.0	115.0
		Growth rate of visitors of libraries within during the year (compared to the reference year), %	Culture and Tourism Directorate of the RSA	100.0	108.0	115.0
	2.3.2. Encouragement of effective and complex use of tourist, resort and recreational potential	Growth rate of the number of domestic tourists served by tour operators and travel agents (compared to the reference year), %	Culture and Tourism Directorate of the RSA	100.0	143.5	287.0
	2.3.3. Support for high-achievement sports, children's, youth and reserve sports	Share of the population engaged in sports, % of the population	Physical Training and Sports Directorate of the RSA	4.4	5.4	6.2
		Share of children and adolescents involved in regular classes in children's and youth sports schools, % of the number of young student aged 6-18 years	Physical Training and Sports Directorate of the RSA	15.0	16.0	16.8
		Disaggregation:				
		girls		3.5	4.0	4.4
		boys		11.5	12.0	12.4
	2.3.4. Involvement of citizens in physical activity	Share of persons involved in fitness and health recreation activities, % of the population	Physical Training and Sports Directorate of the RSA	12.4	13.4	14.2
		Number of staff members in the field of physical training and sports, person per 10 thousand population	Physical Training and Sports Directorate of the RSA	15.0	16.0	17.0
		Disaggregation:				
		women		6.0	6.0	7.0
		men		9.0	10.0	10.0

STRATEGIC OBJECTIVE 3:

EFFECTIVE MANAGEMENT AND SECURITY IN THE CONTEXT OF EXTERNAL AND INTERNAL CHALLENGES

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
3.1. Security of the population and territories	3.1.1. Increasing of the region's capacity to prevent, respond to and address consequences of emergencies	Share of the population covered by the centralized alert system, % of the population of the region	Department of Civil Defence, Mobilization and Defence Work of the RSA	55.0	90.0	100.0
	3.1.2. Raising of public awareness and crime prevention	Rate of growth (reduction) of the number of registered criminal offences (cumulative total from the reference year), %	Main Department of the National Police in Donetsk Oblast	100.0	96.0	94.0
	3.1.3. Ensuring of the personal safety of women and men in public and private spaces	Share of persons registered for domestic violence, % of the total number of complaints about domestic violence	Family and Youth Directorate of the RSA	59.3	68.5	80.0
3.2. Equal access of the population to basic social, administrative and utility services	3.2.1. Improvement of the quality and accessibility of administrative and social services for all segments of the population	Share of the population covered by the services of established (renewed) social security institutions and facilities, % of the contingent of recipients of social services	Director of the Social Protection of the Population, RSA	5.0	38.0	70.0
		Share of the population that has access to high-quality administrative services, % of the total population of the region	Economy Department of the RSA	60.0	90.0	100.0

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
	3.2.2. Provision of water supply and disposal services	Number of complaints on the quality of water supply and disposal services received from the population during the year, units	Housing and Public Utilities Department of the RSA	112.0	50.0	50.0
		Share of the population that is provided with round-the-clock water supply, % of the total population	Housing and Public Utilities Department of the RSA	75.0	80.0	100.0
		Share of the population covered by water disposal services, % of the total population	Housing and Public Utilities Department of the RSA	61.0	80.0	100.0
	3.2.3. Improvement of the living conditions of the population	Level of housing provision for the population in need of better housing conditions, % of the population on the housing waiting list	Housing and Public Utilities Department of the RSA	1.3	3.0	10.0
		Share of apartment buildings, the co-owners of which have decided on the form of management of the apartment building, % of the total number of apartment buildings	Housing and Public Utilities Department of the RSA	68.9	75.0	90.0
3.3. Effective management of the territorial development	3.3.1. Development of underpopulated rural areas	Unemployment rate in rural areas according to the ILO methodology, %	Economy Department of the RSA	19.5	18.4	17.7
	3.3.2. Support for small mono-functional towns	Share of infrastructure projects implemented in small towns, % of the total number of infrastructure projects implemented at the expense of the SFRD in the respective year	Economy Department of the RSA	20	20	20

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
	3.3.3. Elimination of consequences of the armed conflict in settlements that are close to the "contact line"	Share of restored water supply and disposal facilities, % of the total number of water supply and disposal facilities destroyed (damaged) due to the armed conflict	Housing and Public Utilities Department of the RSA	3.0	25.0	50.0
		Share of restored electricity and gas supply facilities, % of the total number of electricity and gas supply facilities destroyed (damaged) due to the armed conflict	Department of the Development of Basic Industries, RSA	9.1	36.0	55.0
3.4. Informatization and digitalization of public services	3.4.1. Introduction of information technologies in the field of public services	Share of ASCs that introduced the provision of administrative services in electronic form, % of the total number of ASCs	Economy Department of the RSA	0.0	50.0	100.0
	3.4.2. Development of a spatial planning system using electronic resources	Share of urban planning documentation that is in the public domain, % of the total number of urban planning documentation	Town Planning and Architecture Directorate of the RSA	54.0	69.0	100.0

STRATEGIC OBJECTIVE 4:**ENVIRONMENTAL SAFETY AND SUSTAINABLE NATURAL RESOURCE MANAGEMENT**

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
4.1.1. Safe state of the environment	4.1.1. Improvement of the public environmental management and monitoring	Territory covered by the automated environmental monitoring system, % of the region area	Department of Ecology and Natural Resources, RSA	29.0	35.0	45.0
	4.1.2. Increasing of environmental awareness of the population	Share of the population covered by environmental measures, % of the population	Department of Ecology and Natural Resources, RSA	2.0	5.0	8.0
		Share of secondary education institutions, at which environmental public organizations are established, % of the number of relevant institutions	Department of Education and Science of the RSA	0.2	1.9	3.8
	4.1.3. Protection of water resources from depletion and pollution	Length of rivers cleared during the year, % of length of rivers in need of clearing	Department of Ecology and Natural Resources, RSA	1.7	64.5	64.5
		Share of the domestic polluted return water discharged into surface water bodies, % of water discharged by housing and public utility sector facilities	Department of Ecology and Natural Resources, RSA	47.0	33.0	31.0
	4.1.4. Reduction of the load on the atmosphere	Rate of growth (reduction) of emissions of pollutants and carbon dioxide into the atmosphere by stationary sources of contamination (cumulative total to emissions in the reference year),%	Department of Ecology and Natural Resources, RSA	100.0	93.0	90.0

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
4.2. Sustainable management of waste and hazardous chemicals		Forest cover of the region, % of the region area	Donetsk Regional Directorate of Forestry and Hunting	8.04	8.07	8.09
	4.1.5. Preservation of biological and landscape diversity, land fertility	Area of nature preserve fund of the region, % of the region area	Department of Ecology and Natural Resources, RSA	3.66	4.14	4.60
	4.2.1. Improvement of the mechanism of collection and processing of solid household waste	Share of household waste received for processing and/or utilization, % of the total amount of collected household waste	Department of Ecology and Natural Resources, RSA	1.8	7.0	15.0
		Share of the existing solid household waste landfills that meet the requirements, % of the total number of the existing solid household waste landfills	Department of Ecology and Natural Resources, RSA	61.7	63.0	65.0
	4.2.2. Helping to reduce the generation of solid household waste	Share of settlements in which containers for separate collection of solid household waste are installed, % of the number of settlements	Department of Ecology and Natural Resources, RSA	1.9	3.8	5.4
		Number of capacities for sorting solid household waste, units	Department of Ecology and Natural Resources, RSA	3	7	9
	4.2.3. Improvement of the industrial waste management system	Share of the landfilled industrial waste, % of total waste generation	Department of Ecology and Natural Resources, RSA	62.4	58.0	54.0

OPERATIONAL OBJECTIVE	TASK	INDICATORS	PERSONS RESP. FOR SUBMISSION OF INFORMATION	2018 (BASIS)	TARGET	
					2023	2027
		Share of recycled or utilized industrial waste, % of total waste generation	Department of Ecology and Natural Resources, RSA	27.6	31.0	35.0
4.3. Energy security and development of alternative energy	4.3.1. Improvement of the efficiency of traditional energy resources management	Share of the population covered by measures to promote energy efficiency and energy saving, % of the region's population	Department of the Development of Basic Industries, RSA	25.0	80.0	90.0
		Share of budget institutions connected to the energy monitoring system, % of the total number of budget institutions of the region	Department of the Development of Basic Industries, RSA	53.0	95.0	100.0
	4.3.2. Development of alternative energy	Share of alternative and renewable energy sources in the total volume of electricity supply, %	Department of the Development of Basic Industries, RSA	0.08	1.54	3.00

